AVID Elementary: A Case Study of Program Effectiveness

Janelle Danskey

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AVID Elementary: A Case Study of Program Effectiveness

by

Janelle Danskey

A dissertation submitted in partial fulfillment of the requirements for the degree of

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AVID Elementary: A Case Study of Program Effectiveness

by

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Abstract

AVID is a college-readiness program that supports students in the academic middle to be successful in rigorous academic coursework needed to be prepared for college. At the elementary level, school-wide instructional strategies, organizational tools, and college-going school culture support students’ socio-emotional and academic development. Focused on building students’ growth mindset, mastery goal orientation, and academic self-efficacy, AVID aims to prepare students for the next level.

The purpose of this study is two-fold: to evaluate the impacts of the AVID program at the elementary school level on students’ growth mindset, self-efficacy, and goal orientation and to determine principals’ and teachers’ perceptions on the initial implementation of AVID Elementary. The study included elementary students (N=316) who were enrolled in three treatment schools that implemented AVID Elementary with students for the first time and two comparison schools in the same school district. Students were given a pre-survey at the beginning of the 2016-2017 school year and post-survey at the end of the fall academic term to measure growth mindset, goal orientation, and academic self-efficacy. Principal, teacher, and student interviews were conducted to determine individual perceptions on the AVID program.
The outcomes of this study demonstrated that the organizational tools and instructional strategies used by teachers as part of the AVID Elementary program positively impacted students’ self-perceptions of academic self-efficacy. Students interviewed displayed mastery goal oriented thinking and growth mindsets when discussing difficult coursework. Teachers saw students develop greater independence in their learning and improved academic outcomes as a result of students increased academic self-efficacy. No statistically significant effects were found on growth mindset, academic-efficacy, and goal orientation between treatment and comparison schools. However, differential interaction effects were found between White and non-White students and between fifth and sixth grade students on growth mindset and between special education and non-special education students on performance-avoidance goal orientation.
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CHAPTER I: INTRODUCTION

Today, a bachelor’s degree is considered a necessity for economic mobility and prosperity (Wells & Lynch, 2012). Students are more likely to graduate from college if their own parents are college graduates (Lewis 2003). Many students face challenges going to college for a multitude of reasons. Parents of first-generation college students are not as equipped to advise their children through the college decision-making and application process (Roderick, Coca, & Nagaoka, 2011). Additionally, first generation college students tend to have lower levels of educational aspirations, lower levels of parental support to attend college, less knowledge about how to apply for college, and fewer resources to pay for college (Engle, Bermeo, & O’Brien, 2006). They are also more likely to be ethnic minorities (Brown & Burkhart, 1999). First generation college students also face the challenge of being adequately academically prepared for college. According to Warburton, Bugarin, and Nunez (2001), first-generation college students were less likely to have taken rigorous coursework in high school. Adelman (1999) argued that the intensity and quality of the secondary school curriculum was the highest predictor of success in college. Additionally, Adelman (1999, 2006) found that students who took math beyond Algebra 2 while in high school were twice as likely to complete a bachelor’s degree. The National Commission on the High School Senior Year (2001) agreed that rigorous coursework while in high school is an important predictor of completion of a bachelor’s degree. Likelihood of degree attainment increased for students who took Advanced Placement (AP) courses (Bleske-Recheck, Lubinski, & Benbow, 2004). Conley (2005) agreed that rigorous courses, such as AP, are important factors in a
student’s preparedness for college and defined that the key indicator of college readiness is a student that is academically prepared to take coursework at the college level without the need for remedial coursework in college.

Similar to first generation students, students “in the middle”, typically low-average or average students, also have challenges in being prepared for college. They have the academic potential to take college preparatory classes but do not engage in higher-level coursework. They are neither low-performing nor high-performing in comparison to their peers. Ability tracking may begin as early as elementary school, resulting in students’ placement in low-level or vocational tracks in high school (Mehan, Villanueva, Hubbard, & Lintz, 1996). African-American, Hispanic, and lower socio-economic status students are more likely to be tracked into lower-level classes (Hayward, 1997, as cited in Black, Little, McCoach, Purcell, & Siegle, 2008) and have less access to AP courses in high school than their White peers (Leonard, Blasik, Dilgen, & Till, 2003).

To prepare students in the middle for the rigorous coursework they need to take in high school in order to qualify for college entrance, these students need additional guidance that includes skills-based instruction, information on college, and scaffolding that allows them to access academically challenging material (Swanson, Mehan, & Hubbard, 1993). Students also need supportive relationships with teachers, which provide a non-threatening environment for learning (Witmer, 2005).

The Advancement Via Individual Determination (AVID) program is one college preparatory program that targets students in the middle, with a focus on first generation college students. Called an “untracking” program by Mendiola, Watt, and
Huerta (2010), AVID encourages students to take charge of their own learning and helps them develop the skills necessary to take challenging coursework by providing socio-emotional and academic supports (Swanson, Marcus, & Elliott, 2000). Without the AVID program, students in the middle would likely not attend college (Nguyen, 2011). The AVID Secondary and AVID Elementary programs form a K-12 college readiness system grounded in best teaching practices aimed at improving education for all students in the school system.

Initially designed for implementation at the high school level in 1980 (Swanson et al., 2000), AVID program components and key strategies have been adapted for use at the middle school and elementary school levels. The AVID Elementary program utilizes teaching strategies primarily focused on the development of a growth mindset in students, goal setting with a focus on mastery goals, supportive collaboration among students, note-taking, and organizational tools. This approach is designed to develop the attributes and foundational skills that students need to be successful in the transitions to middle and high school, and ultimately take the rigorous coursework they need in high school to be prepared for college. These strategies are used school-wide with all students. While there is a growing body of evidence that may indicate AVID at both the middle and high school levels increases student achievement and the likelihood of student success in college (e.g., Black et al., 2008; Watt, Huerta, & Alkan, 2001), there is no research, qualitative or quantitative, that examines the impact of the AVID program on elementary age students. Any school that wishes can choose to implement an AVID program. Given the widening
implementation of AVID elementary programs it is imperative that researchers examine the effectiveness of this adaptation.

Statement of the Purpose

The purpose of the proposed study is two-fold: to evaluate the impacts of the AVID program at the elementary school level on students’ growth mindset, self-efficacy, and goal orientation and to determine principals’ and teachers’ perceptions on the initial implementation of AVID Elementary. Dweck’s theory on growth mindset (2000) and Bandura’s work on social cognitive theory and self-efficacy (1977) form the philosophical framework for the AVID Elementary program (AVID Center, 2016, Research Basis). Goal setting is also a key focus of the program and in the literature, goal orientation is frequently studied as a related construct (e.g., Grant & Dweck, 2003; Midgley, Kaplan, & Middleton, 2001; Patrick, Kaplan, & Ryan, 2011) and will be included in this study as a critical element tied to growth mindset and self-efficacy.

Significance

The AVID Elementary program was designed in 2006 and implemented in schools beginning in 2007 (McAndrews, 2015); however, no research has been completed by the AVID Center or any outside researchers to investigate whether using this program at the elementary level is effective or what impact it has on students. With widening implementation of this program in approximately 1,200 elementary schools across the United States (L. Burrise, personal communication, July 8, 2016), it is important that educational leaders have access to research-based information on the program. Information provided by the AVID Center, the overarching organization for
all AVID programs, is useful in understanding how the program works and the underlying theories it was built upon. There is a need for outside researchers, without ties to the AVID Center, to provide unbiased research on AVID programs and their impacts.

This study will examine the impacts of the program in three specific areas (mindset, self-efficacy, and goal setting) on elementary age students to provide school leaders with objective information regarding the AVID Elementary program, as well as collecting perceptions of the school personnel involved with the initial implementation of the program. It will be useful to school leaders seeking more information about the program to inform whether they should want to implement an AVID program at their elementary school based on the data presented.

**Theoretical Framework**

The AVID Elementary program was built on Bandura’s (1977) Social Cognitive Theory and Carol Dweck’s (2000) Growth Mindset theory. These theories are supported by Goal-Setting theory (Locke & Latham, 1990) and Achievement Goal theory (Harackiewicz, Pintrich, Barron, Elliot, & Thrash, 2002). The study of growth mindset, self-efficacy, and goal orientation works to explain what we do when faced by challenge and failure in the pursuit of goals and what types of goals drive us. Using these theories, we can better support students in the classroom. Figure 1 below describes the theoretical framework used for this study.
This framework connects growth mindset, based on the incremental and entity implicit theories of intelligence, to levels of self-efficacy. These theories of intelligence coupled with levels of self-efficacy impact the type of goals that individuals set for themselves. Theory of intelligence, level of self-efficacy, and goal orientation affects student learning. These constructs are critical aspects of the AVID Elementary program. The development of an incremental theory of intelligence, a high academic self-efficacy, and mastery goal orientation can support students to be more academically successful. Each of these theories will be further discussed in the following sections.

**Growth Mindset**

Growth Mindset is a term used by Dweck (2000) for implicit theories of intelligence and her work forms part of the foundational framework for the AVID Elementary program. Implicit theories are core beliefs that individuals hold about the malleability of their intelligence and other qualities (Dweck, Chiu, & Hong, 1995; Dweck & Leggett, 1988; Molden & Dweck, 2006) and refer to an individual’s causal explanations for outcomes of events (Molden & Dweck, 2006). Over time, an
individual’s patterns of response to challenging situations lead to consistent outcomes of vulnerability or resilience (Dweck et al., 1995). There are two implicit theories individuals can adopt as modes of thinking. The entity theory of intelligence sees intelligence as a fixed trait; it is something you are born with and no matter how hard you may try, intelligence is not something that can be changed. Incremental theory is a malleable view of intelligence. With effort, intelligence is something that can be altered (Dweck, 2000). This is more commonly referred to a having a growth mindset.

Individuals who take on an entity theory of intelligence worry about looking unintelligent in front of others. They set goals they know they can achieve in order to appear smart with a low-effort success. Failure represents a significant setback as it challenges their intelligence and therefore self-esteem. Once failure sets-in, individuals with an entity view see the situation as out of their control and feel helpless. Successes are outweighed by failures and individuals can become depressed or anxious (Dweck, 2000).

Individuals who have an incremental theory of intelligence have a mastery orientation and choose opportunities to learn something new rather than opportunities that make them look smart; therefore, they welcome activities that present a challenge. They grow in challenging situations because they persist through difficult tasks and engage in positive strategies such as self-instruction or self-monitoring to aid performance. Failure is a chance to confront and overcome obstacles (Dweck, 2000). Yeager and Dweck (2012) describe those with an incremental theory as being more resilient than those with an entity theory of intelligence.
The theory of intelligence held by a student influences goal orientation and can cause the student to adopt performance goals or learning goals. According to Grant and Dweck (2003), learning goals as a term can be used interchangeably with mastery goals and they are one and the same. Performance goals are focused on measuring ability and individuals who gravitate toward these types of goals are concerned with judgments of their intelligence. The emphasis on performance removes the opportunity to focus on learning goals and increase a helpless response when tasks are difficult or failure is encountered (Dweck, 2000). Learning goals are focused on mastery experiences and levels of effort rather than measures of intelligence. The focus of the goal is to increase competence and learn new skills. Students do not have to feel they have a level of mastery to engage in a learning goal; learning goals are about mastering new things (Dweck, 2000) and developing intellectual ability (Blackwell, Trezsniewski, & Dweck, 2007). Therefore, students with a growth mindset adopt learning goals and work towards mastery versus performance.

Social Cognitive Theory and Self-Efficacy

In the following section, Bandura’s (1977) work on social cognitive theory and self-efficacy will be described as it relates to growth mindset and goal orientation. Social cognitive theory is also part of the foundational framework for the AVID Elementary program. This theory focuses on how individuals use agency to take action, set goals, and develop self-efficacy. As a foundation, this theory helps to explain why socio-emotional development is an important part of the program. It also helps to inform the selection of instructional strategies that develop agency and self-efficacy in students.
Through agency, individuals act within their social environment (Bandura, 2001). Rather than passively going through experiences, individuals are agents of those experiences. Agency allows individuals to shape themselves and their future and adapt to changing situations. The belief that one has power to judge their capabilities, anticipate the effects of courses of action, assess opportunities and constraints, and then act accordingly gives one the ability to shape their trajectories in life. In doing so, individuals can move towards desirable outcomes and avoid ones that may be undesirable (Bandura, 2001).

The physicalistic theory of human agency deals with the physical aspects of agency. The neuronal and functional aspects of the brain have been shown to be impacted by agentic action; what counts is not merely exposure to stimuli, but the experiences that come with manipulation of the environment (Diamond, 1988; Kolb & Whishaw, 1998). The mind is not just reactive; it is generative, creative, proactive, and reflective (Bandura, 2001). There is a four-part structure that comprises human agency: intentionality, forethought, self-reactiveness, and self-reflection describe the processes involved in the execution of action. Intentionality is the first part of this structure. Agency refers to acts that are done intentionally. The individual determines a future course of action and brings those actions to fruition through a plan of action. A student’s plan to go to college is an example of a future course of action, but such a futuristic goal is one that requires more immediate courses of action to keep the student moving forward toward that future (Bandura, 2001). By using forethought, individuals motivate themselves and determine actions in anticipation of future events. Goals are set and courses of action are weighed to determine which ones are likely to
produce desired outcomes and identify negative outcomes to be avoided. Individuals then chart a course of actions that either further or prevent certain outcomes (Bandura, 2001). Self-reactiveness, the third aspect of this structure, is the self-regulatory aspect involved in agency. Deliberate action involves the self-regulation of motivation, affect, self-monitoring, and performance self-guidance via personal standards, and corrective self-reactions (Bandura, 1986, 1991). This assumes that individuals set personal standards for meeting a goal and evaluate their performance based on those standards. Self-incentives can provide motivation for reaching the goal. Individuals engage in actions that result in self-satisfaction, pride, and self-worth, and avoid actions that result in self-dissatisfaction, self-devaluation, and self-censure (Bandura, 2001). Self-incentives work with short-term goals, but a hierarchical goal structure is needed for long-term futuristic goals where guides for present action are unclear due to the nature of the goal. This allows the individual to set sub-goals in anticipation of reaching the futuristic goal and can serve as strong motivators (Bandura, 1991; Locke & Latham, 1990). Finally, self-reflectiveness is the process by which individuals examine their actions. Individuals analyze the solidity of their thinking (Bandura, 1986) and evaluate their predictions against the outcomes of their actions (Bandura, 2001).

At the core of human agency is self-efficacy, the belief that one has power and control over themselves and their environment. Without self-efficacy, individuals have no reason to act (Bandura, 2001; Bandura, Barbaranellis, Camprara, & Pastorelli, 1996). Individuals with low self-efficacy may not persist in the face of difficulty and may act pessimistically (Bandura, 2001). They may also be vulnerable to stress and
depression (Bandura et al., 1996). Those with a strong sense of self-efficacy continue to expend effort in the face of difficulty with optimism. Self-efficacy beliefs determine whether an individual considers difficulty and failure motivating or demoralizing. For this reason, self-efficacy beliefs shape the course of individuals’ lives as they determine which activities to undertake or avoid and whether they are successful in their pursuits (Bandura, 2001). Students’ beliefs in their abilities to master difficult learning activities affect their academic achievement (Bandura et al., 1996). The stronger the self-efficacy beliefs an individual has, the higher their goal aspirations and the stronger their commitments to those goals are (Bandura, 1991; Locke & Latham, 1990). The strength of an individual’s self-efficacy beliefs determine whether one will attempt to persist with difficult situations and how much effort they will give (Bandura, 1977). Once self-efficacy beliefs are established, an individual’s perception of their self-efficacy remains resilient when failure is encountered (Bandura, 1977).

Self-efficacy beliefs are shaped in four ways: enactive mastery experience, vicarious experience, verbal persuasion, and physiological reactions (Bandura, 1977, 1986, 1997, 2012). Prior successful experience with a task builds mastery and strengthens self-efficacy beliefs whereas repeated failures at tasks decrease self-efficacy (Bandura, 1986, 1997). However, people who experience repeated positive results with easy effort are discouraged when they encounter difficult tasks (Bandura, 2012). Self-efficacy can also be shaped through the observation of others performing the same or a similar task. Verbal input from others in the form of persuasion or feedback can be impactful and is most effective when an individual views the source
of the verbal input as being credible. Finally, physiological responses such as increased heartbeat, fatigue, or sweating and how one judges those responses in relationship to a task can impact how one appraises one’s self-efficacy (Bandura, 2012).

As one form of vicarious experience, peers can serve an important role in efficacy beliefs. More experienced peers provide a model that can be emulated. This is important when an individual does not have prior experience with a task or when performance standards may be unclear (Schunk, 1981; Schunk et al., 1987; Schunk & Hanson, 1985). According to Bandura’s theory, most human behavior is learned through modeling (Tudge & Winterhoff, 1993). In this way, learning also has to be analyzed from a social perspective (Bandura, 1993; Vygotsky, 1962 as cited in Bandura et al., 1996). This relates to Vygotsky’s Zone of Proximal Development (Vygotsky, 1962) in that challenging tasks can seem less daunting when a model is provided that is within grasp and emphasizes the need for social interaction in learning. Students with a high sense of social efficacy are more likely to seek out help from their peers or teacher and have higher achievement than students who have low social efficacy (Bandura et al., 1996).

Self-efficacy affects goal-setting (Bong & Skaalvik, 2003). It determines the level at which individuals motivate themselves and persevere toward goals they set. Additionally, self-efficacy impacts expected outcomes and attributions for successes or failures in relationship to goals (Bandura, 2012). When individuals attain a goal they have set for themselves, those with higher self-efficacy set more challenging goals for themselves (Bandura & Cervone, 1986; Bandura, 2013).
Goal-Setting

Goal-setting is a skill emphasized throughout the AVID K-12 program. Individuals with a growth mindset are more likely to set learning goals as opposed to those with a fixed mindset, who gravitate toward performance goals (Dweck, 2000). This is important because individuals who engage in learning goals focused on mastery learn more over time than individuals who focus on performance goals (Smiley & Dweck, 1994). Therefore, mastery is emphasized as a learning approach in the AVID Elementary program.

Locke and Latham (2006) have found that setting high goals is related to a higher level of task performance. Greater effort and persistence is expended on high goals compared to moderate or easy goals. A positive, linear relationship exists between goal difficulty and task performance when a person is committed to the goal, has the ability to reach it, and does not have conflicting goals. Since goals represent a desired future outcome, they imply dissatisfaction with the status quo; therefore, goal-setting is also a discrepancy-creating process. In making goal choices, self-efficacy, past performance, and social dynamics influence the levels at which goals are set (Locke & Latham, 2006).

There are four key moderators of goal setting. First, feedback is needed in order for individuals to rate their progress toward their goals. Commitment to the goals is enhanced by self-efficacy and how important the goal is viewed to be. Task complexity refers to the task knowledge needed; difficult tasks require the acquisition of new knowledge and skills rather than pulling from existing knowledge. Finally, situational constraints affect goals (Locke & Latham, 2006).
Goals do not have to be self-set to be effective. They can be co-created or set by others. Assigned goals may not be effective if the members view the goal as threatening. How individuals view a high goal, either as challenge or threat, will impact performance. Group goals are more complex due to the group dynamic. However, task-related knowledge can be shared amongst group members and sharing is enhanced if the group has high goals (Locke & Latham, 2006).

Learning goals are focused on attaining knowledge and skills needed to reach the goal rather than a performance target. Such goals enhance metacognition. To reach a learning goal, planning, monitoring, and evaluating progress are needed. Individuals who set learning goals have a tendency to select goals which emphasize learning new skills or knowledge. Those who set performance-oriented goals have a tendency to avoid tasks where their lack of knowledge or skills would be exposed to others due to errors (Locke & Latham, 2006).

Formed in the mid 1980’s, Achievement Goal Theory was developed through the work of Ames (1984), Dweck (1986), Maehr (1984), and Nicholls (1984) to understand students’ responses to achievement challenges, explain motivations for engaging in achievement behavior and students’ beliefs regarding competence (Patrick, et al., 2011; Senko, Hulleman, & Harackiewicz, 2011). Student motivation is assumed to be influenced by individual personal drives and the environment (Senko et al., 2011). Theorists distinguished between two types of goals (Ames & Archer, 1988; Dweck, 1986; Nicholls, 1984). Mastery goals are focused on developing competence through effort while performance goals are focused on demonstrating competence by outperforming others. Those who adopt mastery goals view themselves as being able
to change their capabilities. Everyone is able to achieve a mastery goal since the goal criteria are task-based (Nicholls, 1979, 1984). On the other hand, those who adopt performance goals see their abilities and intelligence as fixed.

The adoption of mastery goals has favorable outcomes and has never been shown to produce weaker effects (Senko, et al., 2011). Individuals who adopt mastery goals are more resilient and respond positively to adversity. Students are more interested in their coursework, persist when faced with challenge, value cooperativeness, ask for help when needed, self-regulate effectively, use deep learning strategies, feel more positive, and see tasks as being valuable (Darnon, Butera, & Harackiewicz, 2007; Harackiewicz, Barron, Tauer, Carter, & Elliot, 2000; Karabenick, 2003; Levy, Kaplan, & Patrick, 2004; Pekrun, Elliot, & Maier, 2006; Wolters, 2004).

The adoption of these goals seem to foster collaborative learning strategies such as openness to sharing opinions (Poorvliet et al., 2007), working collaboratively with classmates (Levy et al., 2004), and accepting differing opinions (Darnon, Muller, Schrager, Pannuzzo, & Butera, 2006).

Performance goals do not promote collaborative processes as individuals who adopt these goals have to outperform others in order to feel successful. Therefore, only some students can achieve performance goals (Nicholls, 1979, 1984). These students are not likely to share ideas with partners or use pronouns such as “we” that are indicative of the collaborative process (Harris et al., 2008). Outcomes include demonstrations of one’s competence and the social consequences of success or failure. There is disagreement as to whether the desire to demonstrate competence (Grant & Dweck, 2003; Kaplan & Maehr, 2007) or to outperform peers (Elliot, 2005; Senko &
Harackiewicz, 2002) is the more important aspect of performance goals. While it is possible to pursue both mastery goals and performance goals at the same time, criticism for the personal costs of pursuing this path suggest doing so is not beneficial (Brophy, 2005; Midgley et al., 2001).

Under a mastery goal structure, student learning and understanding is emphasized over memorization in the classroom. Success and effort are linked together. Ability differences are not highlighted; flexible heterogeneous grouping is used, assessments are criteria-based, and results are not posted to the class. Mastery goal structured classrooms are associated with self-efficacy, effort, use of effective learning strategies, adaptive coping response after failure, positive school affect, satisfaction with learning, and achievement (Ames & Archer, 1988; Anderman, 1999; Kaplan & Midgley, 1999; Murdock, Hale, & Weber, 2001; Nolen, 2003; Urdan & Midgley, 2003; Wolters, 2004). In performance goal structured classrooms, uniform assignments, fixed grouping, rigid timelines, posted grades, and extrinsic rewards emphasize ability differences and reinforce a classroom climate that is performance goal driven (Patrick, et al., 2011). This can result in behaviors such as procrastination, cheating, disruptiveness, not asking for help, and a negative affect toward school (Anderman, Griesinger & Westerfield, 1998; Anderman, 1999; Kaplan, Gheen, & Midgley, 2002; Murdock, Miller, & Kohlhardt, 2004; Ryan, Gheen, & Midgley, 1998; Urdan, Midgley, & Anderman, 1998; Wolters, 2004). In general, encouraging self-improvement works for all students. However, encouraging the comparison of students against each other works for higher achieving students and not for lower-achieving students (Urdan & Midgley, 2003). Patrick, et al. (2004) recommend that
teachers who want to create a positive and motivating classroom environment adopt a mastery goal structure.

**Summary**

Students in the academic middle need additional assistance to develop the skills and personal qualities required to engage in the higher-level coursework in high school that will prepare them for college and ultimately lead to attainment of a college degree. The AVID program aims to provide the structures, skills, and socio-emotional development students need to be academically successful. Adapted for students in grades K-6, the AVID Elementary program forms part of the AVID college readiness system. Based upon the foundational theories of the AVID program, growth mindset (Dweck, 2000) and social cognitive learning theory and self-efficacy (Bandura, 1977; 1997; 2012) were presented. In addition, goal-setting theories as they relate to growth mindset and self-efficacy were discussed (Locke & Latham, 1990). These interrelated theories form the theoretical framework for this study and will be used as a lens from which to examine the research data. This research will evaluate the impacts of the AVID Elementary program on students’ growth mindset, self-efficacy, and goal orientation, and determine principals’ and teachers’ perceptions on the initial implementation of AVID Elementary.
Chapter 2: Literature Review

This section will describe issues facing students in the middle related to college preparedness. These students are the targeted intervention population for the AVID Secondary program. It will provide an overview of the AVID program, describe AVID’s essential elements and program components, and review research on program implementation. Research will also focus on the impact of AVID on participant post-secondary entrance, and retention and completion rates. The purpose of providing research on AVID Secondary is to create a foundational understanding for the final aims of the AVID program as there is no research currently on the Elementary part of the program. Finally, this section will discuss growth mindset as a foundational concept of the AVID Elementary Program and academic self-efficacy and goal orientation as they relate to growth mindset.

Overview of the AVID Program

The foundation for the AVID program was conceived in the classroom of Mary Catherine Swanson, a high school English teacher who sought to support her low-income students from diverse backgrounds with the skills needed to be successful in advanced coursework and be prepared to go on to university. Her Master’s thesis in education (Swanson, 1977 as cited in McAndrews, 2015) formed the foundational philosophy, practices, and curriculum for what is now called the AVID Elective (McAndrews, 2015), which includes the following components:

- a non-traditional classroom setting meeting the academic and emotional needs of individual students,
- the teacher as advisor/counselor/student advocate,
• an emphasis on objective data,
• the student at the center of decision-making regarding educational goals,
• a student contract outlining willingness to work and setting learning goals,
• student support from teachers and skilled, trained tutors,
• a curriculum emphasizing academic reading and writing,
• reliance on the Socratic process (McAndrews, 2015).

Thirty-five years later, AVID is implemented in 4,837 K-12 schools and 41 higher education campuses in the United States and internationally. AVID’s mission is to “close the achievement gap by preparing all students for college readiness and success in a global society” (AVID Center, 2016). In 1996, the AVID Center was formed by Swanson “…to strengthen and support the worldwide AVID community” (McAndrews, 2013, p.3). The AVID Center ensures fidelity to implementation by requiring adherence to guidelines called “essentials” for schools to be certified as AVID program sites (McAndrews, 2013).

Now considered as a school-wide reform model, the AVID College Readiness System is composed of AVID Elementary for grades K-8, the AVID Elective for students grades 6-12, and AVID School-wide aimed at the implementation of AVID strategies used in classrooms school-wide to benefit the learning of all students (McAndrews, 2013). AVID Secondary is used to describe the program for grades 6-12. There is also an AVID for Higher Education program used by colleges (McAndrews, 2013). As a system, AVID’s goals include empowering:
• “students to graduate from college by helping them develop their academic strengths and social adaptability and helping them discover and grow their individual determination;
• educators with instructional strategies and best teaching practices to provide rigorous, relevant, and differentiated academic opportunities for all students,
• families to support and guide their learners through their educational journey by providing learning resources, process roadmaps, and strategies for academic and social success;
• a feeder pattern (i.e., grouping of elementary and middle schools that feed to a singular high school in larger districts) to strengthen their accountability, articulations, assessment and calibration within vertical and horizontal teams.”
(McAndrews, 2013, p. 4)

AVID challenges the idea that low-income minority students cannot succeed (Peak, 2010). The program goal is to increase the number of historically underrepresented populations in 4-year colleges by providing the supports students need to be prepared for and apply to colleges (Watt, Yanez, & Cossio, 2002). This goal is supported by both the AVID Elementary and AVID Secondary programs. In the following sections, AVID Secondary and AVID Elementary are described separately as they are guided by different essentials of implementation, and the AVID Secondary program contains the AVID elective, an intensive intervention support aimed at students in the middle. In contrast, AVID Elementary is solely focused on school-wide strategies and supports.
AVID Secondary

AVID Secondary is for students at the middle and high school levels. Students are specifically selected to be part of an AVID elective cohort where they receive intensive social and academic support via an application and interview process. Designed for underserved students in the middle, student selection is important to the success of student cohorts in the AVID elective. Students selected must be intrinsically motivated to take on extra homework and advanced coursework. Student profile characteristics in the selection process include grade point average, race, ethnicity, and family history (Lifvendahl, 2007; Swanson et al., 2000). Students selected are from underserved populations and are frequently the first in their family to go to college.

In the AVID elective, students are encouraged to develop specific organizational skills, engage in collaborative problem solving, and complete college guidance and enrollment activities with the goal of being prepared for college coursework. In a given week, students receive skill-based instruction from the teacher and participate in Socratic seminars (Nguyen, 2011). College tutors work with students to support them in difficult academic courses (Watt et al., 2011). Students also participate in motivational days, called “fun Friday,” aimed at promoting collaboration and relationships amongst students in the class. Field trips to colleges and guest speakers are also part of the AVID elective curriculum (Black et al., 2008). Students enrolled in the AVID elective cohorts are more likely to attempt and complete college-level courses while in high school such as Advanced Placement (AP) courses. Research found greater numbers of students who were continuously enrolled
in the AVID elective went on to college as opposed to students who dropped out of AVID or those who were not part of the AVID program (Slavin & Calderon, 2001; Watt, Powell, Mendiola, & Cossio, 2006).

**Program Outcomes for AVID Secondary**

In this section, AVID Secondary is examined as a comprehensive school reform model, and outcome related findings are shared. The purpose is to examine the research that does exist on AVID since there is no research present on the AVID Elementary program. Studies highlighted in this section discuss the impact of AVID on state achievement test scores and school accountability ratings. Research describes the related effects of school-wide implementation and common outcomes for high-performing AVID high schools such as growth in AP programs and enrollment, graduation rates, and college enrollment (Guthrie & Guthrie, 2002; Watt et al., 2006; Tierney, 2009). Qualitative research describes students’ experience in the AVID elective and how those experiences impact college performance (Parker, Elliot, & Tart, 2003; Llames, Lopez, & Quirk, 2014). Finally, self-efficacy as an outcome of the AVID program is examined in relationship to student achievement scores (Peak, 2010; Watt, Huerta, & Cossio, 2004; Watt et al., 2006; Watt et al., 2002).

Multiple research studies describe an “AVID effect” (Mehan et al., 1996; Peak, 2010). Secondary schools which implement AVID elective cohorts see school-wide changes such as increased enrollment in AP courses (Guthrie & Guthrie, 2002) and increases in school state achievement test scores (Watt et al., 2004; Watt et al., 2006) as a result of increasing the academic performance of traditionally disadvantaged students and students of color enrolled in AVID. Students who are not in the AVID
elective also experience the benefit of instruction from teachers school-wide who have adopted the use of AVID strategies in their classrooms. This could be a factor in increasing achievement for the school population (Nguyen, 2011). Guthrie and Guthrie (2002) found that schools’ college-going rates grew because non-AVID students also began to see college as a possibility for their future and they received information about college-related requirements and deadlines from their AVID peers. Principals of AVID schools recognize that the program can be used as a school-wide change model when AVID methodology and philosophy is adopted school-wide (Guthrie & Guthrie, 2002).

Guthrie and Guthrie (2002) completed a study of eight top performing California high schools that implemented AVID. The schools were selected by AVID regional directors based on the high performance of AVID students at those schools in terms of academic achievement, college acceptance, and attendance rates. The study was a “best practices” study designed to determine the key features that made the schools successful with the AVID program in order to inform potential changes in AVID program essentials or training provided by the AVID Center. One key finding was that the schools implemented AVID with the utmost fidelity to the 11 essentials required by the AVID Center as part of AVID program implementation at the secondary level (Guthrie & Guthrie, 2002). AVID strategies, such as student binders, Cornell notes, and AVID-style tutorials, were used throughout the schools. Raised expectations for all students improved outcomes and a positive school culture focused on student learning and college-going. Advanced Placement programs at all of the schools experienced growth. At one high school, there were no AP courses in the
1980’s; in 2002, the program included 12 AP programs serving 300 students of whom half were AVID students. At another school, students taking AP tests increased from less than 250 to 720 in a four-year period. AVID students at one high school represented 5% of the student body but represented 30% of the number of students taking AP courses (Guthrie & Guthrie, 2002). It is important to note that this study was funded by the AVID Center.

By raising the academic performance of mid-level performing students, schools have experienced increases in multiple school-wide indicators of success. In a four-year study conducted of 12 Texas high schools in seven different districts with AVID programs (Watt et al., 2006), schools showed gains in attendance, grade point average, and advanced course enrollment. The schools implemented AVID in 1999 with Comprehensive School Reform grants. While two study schools dropped their AVID programs due to financial reasons, eight of the remaining ten AVID high schools improved their state accountability ratings by one level in two or three years after implementing the AVID program. Non-AVID comparison schools selected for the study had similar student enrollment patterns, student demographics, and accountability ratings. Baseline data used for comparisons were collected in 1998 (Watt et al., 2006). In the AVID schools, enrollment in AP courses increased from 15.8% to 18.7% while non-AVID schools experienced a decrease from 20.9% to 18.8%. AP testing rates increased from 11.0% to 19.6% at AVID schools while non-AVID schools experienced a slightly lower increase from 10.7% to 15.4% (Watt et al., 2006). High school graduation rates increased from 82.3% to 85.1% in AVID schools while the rates at 10 non-AVID comparison schools decreased from 86.4% to 83.0%
(Watt et al., 2006). Several major limitations exist for this study: (a) the authors did not report whether these changes were statistically significant; and (b) data presented were not reported with standardized criteria and were not statistically comparable amongst the schools studied.

Socio-emotional supports embedded in the curriculum as part of the AVID elective experience were reported by students as contributors to their success (Parker et al., 2003). Several themes emerged from focus groups conducted by Parker et al. (2003) regarding the AVID experience in high school: (a) supportive, family-like environment in the AVID elective, (b) students striving to improve their academic performance, and (c) organizational tools and study skills improving student academic achievement in preparedness for college. As a result of the supports, student attitudes toward education were positively affected. These indicators represent desired though not required outcomes of the AVID elective. Positive school supports that are socio-emotional in nature are embedded in the AVID elective design and might explain positive outcomes associated with AVID such as high school graduation and college completion rates, particularly for minority students (Watt et al., 2011; Watt et al., 2006).

Similar themes of socio-emotional support in the AVID elective were found by Llamas et al. (2014) who studied 161 high school AVID students from two California high schools during the 2011-2012 school year. Focus groups described the AVID classroom as supportive and positive. Students identified a sense of peer support in relationship to study groups that are part of the AVID elective. One student cited self-discovery as part of the AVID elective experience: “…in AVID you find more of
yourself, you learn yourself because you become open and then you start being
yourself and that’s how you show people who you are” (Llamas et al., 2014, p. 202).
Students also described how the AVID program held them to a higher performance
standard, and the AVID elective teacher pushed them to succeed and think about their
future goals. These same researchers also examined statistical comparisons between
the 161 students in the study group and data from the California Healthy Kids survey,
given to 141,004 students during the 2006-2007 and 2007-2008 school years. The
data from the Healthy Kids survey was used as normative criteria for examining
internal and external resilience factors. The comparison indicated several positive
effects for internal assets, calculated using effect size coefficients (Cohen’s $d$). The
161 AVID students reported a moderate effect for self-efficacy ($d = 0.47$), a small
positive effect for problem-solving ($d = 0.29$), a small to moderate effect for self-
awareness ($d = 0.37$), and a large effect for empathy ($d = 2.01$). For external assets,
large positive effects were seen for school support ($d = 1.81$) and meaningful
participation ($d = 1.16$). These statistically significant findings ($p < .01$) support the
qualitative data from the focus groups (Llamas et al., 2014).

AVID also meets recommendations put forth by the National Center for
Education Evaluation for supporting students to succeed in college (Tierney, 2009).
In addition to academic preparation, schools can support students’ college aspirations
by providing students with information on the steps needed to apply for college and
financial aid. Students in the AVID elective receive support in the college enrollment
and financial aid process (Watt et al., 2011).
The longer a student is engaged in AVID, the more prepared they are for rigorous high school coursework and college readiness (Huerta et al., 2013). Huerta et al. (2013) compared students who had only participated in AVID while in high school to students who were in AVID in both middle and high school. Student characteristics such as academic performance, high school courses taken, and the number of AP courses taken were measures as indicators for high school rigor and college readiness. For academic performance, students enrolled in AVID in both middle and high school had higher grade point averages ($M = 3.16, SD 0.47$) than students only enrolled in AVID in high school ($M = 3.07, SD = 0.53, p < .01$). A statistically significant higher percentage (93%) of AVID students in the middle and high school group completed 4-year college entrance requirements compared to AVID students in the high school only group (89%, $p < .01$). Additionally, a higher percentage of AVID students in the middle and high school group took AP courses (78%) than AVID students in the high school only group (71%, $p < .01$). Students in the AVID group for both middle and high school also took more AP classes ($M = 2.19, SD = 2.11$) than students enrolled in AP only in high school ($M = 1.89, SD, 1.98, p < .01$).

Once in college, AVID students fared better than their non-AVID peers. In a study completed of 50 AVID students belonging to underrepresented groups in college (Watt et al., 2011), 92% of the students returned for a second year of college. Of those, 80% had a grade point average of 2.0 or higher and 28% did not enroll in remedial classes in their first year of college. Overall, 22% of the students met all three criteria for college success set forth by Conley (2005): (a) the student was enrolled in the fall and spring semesters of college immediately after high school
graduation; (b) the student had an overall GPA of 2.0 or higher, and; (c) the student did not enroll in remedial coursework in the first year of college. Of the 50 students, 35 needed remediation in the area of math with 18 of the 35 needing a single remedial math course. In the group, 53% of students were on track to complete a bachelor’s degree within a six-year time frame. According to Carey (2004), graduation rates for minority students in a six-year time period are low. Of 772 colleges and universities in the United States, 531 had a graduation rate under 30% for African American students and 25% of colleges and universities with at least 5% Latino student enrollment had Latino graduation rates lower than 30% (Carey, 2004). Additionally, AVID students persisted into their second year of college at similar rates to those of their non-AVID peers (Watt et al., 2011). This is important as AVID students are primarily underrepresented students of color, low socio-economic status, and the first in their family to attend college. This may indicate that AVID is achieving its aim to close achievement gaps.

AVID graduates continued to utilize the skills they learned while in high school during college (Mendiola et al., 2010; Watt et al., 2011). Specifically, Mendiola et al. (2010) found that of 42 students studied, 54% of the students studied reported using Cornell Notes, 69% attended tutoring sessions regularly, 58% used collaborative group work in their studies, 69% used time management strategies learned, and 85% used components of an AVID binder to keep organized. These components are specifically taught as part of the AVID elective curriculum (AVID Center, 2016).
AVID Elementary

The AVID Elementary program was developed in 2006 and schools began to implement it in 2007 (McAndrews, 2015). Designed for grades K-8, some schools choose to focus on implementation for grades 4-6 (Waggoner, 2009). In the elementary school model, implementation is universal and embedded in the curriculum with all students receiving AVID focused instruction in note-taking and organizational skills (McAndrews, 2008 as cited in McAndrews, 2013). Students in the upper grades specifically receive instruction on how to take notes, how to organize a binder, how to use a planner to keep track of assignments, how to study for tests, how to read textbooks, and how to break larger assignments into parts and set deadlines to accomplish those assignments (Pelco & Reed-Victor, 2007).

The AVID Elementary model is philosophically based in the work of Carol Dweck (2000) on growth mindset and Albert Bandura’s (1977) social cognitive learning theory. It is focused on four essentials. First, writing, inquiry, collaboration, organization, and reading (WICOR) guides instruction as best teaching practices. Second, a culture of rigorous, relevant, and differentiated learning opportunities for students promotes college readiness. Third, school leadership supports and guides program implementation. Finally, systems are aligned across grade levels where accountability, articulation, assessment, and calibration ensure fidelity to these four essentials. Schools must undergo annual site certification and have a philosophy that aligns with AVID Center ideals in the same manner as schools that implement AVID Secondary (AVID Center, 2016).
Growth Mindset, Self-Efficacy, and Goal Orientation

To explore the underpinnings of the AVID program, the following section discusses empirical studies related to growth mindset, self-efficacy, and goal orientation. Each of these constructs is explicitly present in the AVID Elementary program. Multiple studies discuss combinations of these constructs at the same time (e.g., Smiley & Dweck, 1994; Midgley, Arunkumar, & Urdan, 1996; Locke, Frederick, Lee, & Bobko, 1984) which points to their interrelatedness.

Learners with a growth mindset view academic performance as a result of their efforts rather than attribute their performance as fixed based on prior academic experiences and they are able to persevere through difficult tasks. Increasing growth mindset is explicit in the AVID Elementary model as the program is based on Carol Dweck’s studies (Blackwell et al., 2007; Dweck, 2000, Rattan, Good, & Dweck; 2012; Yeager & Dweck, 2012) and embedded indirectly in the AVID Secondary elective curriculum. Growth mindset is referred to as an incremental theory of intelligence in the literature (e.g., Blackwell et al., 2007; Dweck et al., 1995; Rattan et al., 2011) and is often discussed as being linked to a mastery goal orientation (Cain & Dweck, 1995; Elliott & Dweck, 1988). Individuals with a mastery goal orientation focus on attaining task mastery or improvement (Elliot & Thrash, 2001). In contrast, a fixed mindset, or entity theory, is related to a performance-avoid goal orientation (Cain & Dweck, 1995; Elliott & Dweck, 1988). Those with a performance-avoid goal orientation work to not perform worse than others (Elliott & Thrash, 2001) and seek to validate their ability (Grant & Dweck, 2003). Finally, findings state that students who have a greater sense of self-efficacy are more likely to perform better academically (Monachino, 2012).
The following section discusses empirical research in the field containing various combinations of studies on growth mindset, goal orientation, and self-efficacy.

Intervention studies on implicit theories have been conducted on students in elementary through college-age (e.g., Paunesku, Walton, Romero, Smith, Yeager, & Dweck, 2015; Esparza, Shumow, & Schmidt, 2014; Hong, Chiu, Dweck, Lin, & Wan, 1999) and found that interventions that directly instruct students in incremental theory and how the brain works can positively impact a student’s mindset (Blackwell et al., 2007, Dweck, 2000; Hong et al., 1999). While conducted at the high school level, researchers found that large-scale interventions for increasing growth mindset are effective (Paunesku et al., 2015; Claro, Paunesku, & Dweck, 2016), and that growth mindset can buffer the impacts of poverty on achievement (Claro et al., 2016). One limitation in the literature is that growth mindset intervention studies tend to focus on college-age and high school students while studies on elementary age children tend to measure existing theories of intelligence (mindset) and related constructs such as goal orientation or self-efficacy. Empirical studies that discuss implicit theories of intelligence are described in the following section.

Students with an incremental theory of intelligence earned significantly higher grades (Henderson & Dweck, 1990), exhibited positive effort beliefs, learning goal orientations, low helpless attributions, and used positive strategies when encountering challenging academic tasks (Blackwell et al., 2007) in their first year of junior high school in comparison to students with an entity theory of intelligence. Additionally, Blackwell et al. (2007) found that students with an incremental theory of intelligence in their first semester of junior high school had higher math scores at the end of the
second semester. The researchers hypothesized four motivational constructs related to
the higher math grades: learning goals, positive effort beliefs, low helpless
attributions, and positive strategies and tied these directly to incremental theories in
their model. This motivational framework predicted higher math achievement for the
two years of junior high school; students with an incremental theory of intelligence
continued to outperform those with an entity theory of intelligence (Blackwell et al.,
2007). In general, having an incremental theory of intelligence would lead to higher
grades because the students would use fewer ability-based, helpless attributions in
favor of effort-focused positive strategies.

A process model created by Blackwell et al. (2007) suggested the following
relationships:

(a) “learning goals mediate the relation between incremental theory and
   positive strategies

(b) positive strategies mediate the relation between learning goals and
   increasing grades

(c) effort beliefs mediate the relation between incremental theory and helpless
   attributions

(d) effort beliefs mediate the relation between incremental theory and positive
   strategies

(e) helpless attributions mediate the relation between effort beliefs and positive
   strategies

(f) positive strategies mediate the relation between effort beliefs and
   increasing grades
(g) positive strategies mediate the relation between helpless attributions and increasing grades” (pp. 252-253).

Students with an incremental theory of intelligence were also more likely to be enrolled in higher-level math courses over time (Romero, Master, Paunesku, Dweck, & Gross, 2014). A survey was given to students at the end of 6th grade, the middle of 7th grade, the beginning of 8th grade, and the end of 8th grade. Dweck’s (2000) intelligence-theories scale was used to assess student implicit theories of intelligence; grades in core classes were tracked from the fall of the 6th grade to the fall of the 8th grade. Math specifically was studied because unlike other core courses, math courses in middle school are tracked into low and high levels. Students with an incremental theory of intelligence in 6th grade showed higher grades than other students at all points during the study. In addition, students’ theory of intelligence was predictive of the math course they took (Romero et al., 2014). The importance of this finding is that middle school math performance places students on a trajectory for math courses in high school, which in turn can impact opportunities for career and college (Updegraff, Eccles, Barber, & O’Brien, 1996).

One challenge presented in studying motivational beliefs among young students is the opportunity to engage in truly challenging learning tasks may be less present in elementary schools where students with a fixed mindset are buffered from failure. When those students enter junior high, they are less equipped to deal with failure situations (Blackwell et al., 2007). Junior high students are faced with challenges not experienced in elementary school such as changing classes for each
subject, higher expectations, more difficult coursework, and pressure to do well (Romero et al., 2014).

Developmental relations between motivational patterns and cognitions about ability and achievement were studied in young children (Cain & Dweck, 1995). Children in first, third, and fifth grade were interviewed to determine if they had an incremental or entity theory of intelligence. A developmentally appropriate yet challenging puzzle task was given to each student by a researcher in order to classify students as non-persisters with helpless behaviors or as mastery-oriented. Children were first provided a mastery experience where they solved a puzzle and then a failure experience where the time period given to each child was shortened so each child experienced failure to complete the puzzle. Afterward, the children were given a choice of which puzzle task they would like to repeat. Of the first graders who opted to repeat a puzzle they had completed, 38% exhibited negative ability attributions and stated that they were not good at solving puzzles. Comparatively, only 7% of first graders who chose to repeat an unsolved puzzle made negative ability attributions. Fifth graders displayed more negative affect than first graders, and third graders were not significantly different from either group. Data analysis grouped the children into categories of mastery-oriented and helpless children. Helpless children did not believe in the efficacy of effort and mastery-oriented children did. Findings showed 98% of mastery-oriented children said that future efforts on the task would be positive while 25% of the helpless children stated they would not be able to solve the puzzles even if they gave it their best effort. This pattern was strongest for third and fifth graders where 40% of helpless third graders and 33.3% of helpless fifth graders said they
could not solve the puzzle task. Helpless children in first and third grade had lower expectations for the future than mastery-oriented children and fifth graders had lower expectations than first or third graders. Additional findings showed that helpless and mastery-oriented patterns were associated with implicit theories of intelligence in fifth grade, but not among first or third graders. Helpless fifth graders had higher entity scores than mastery-oriented fifth graders. Scores for third graders showed less difference while there was no difference amongst first graders (Cain & Dweck, 1995). In summary, findings in this study expand understanding of age differences and beliefs about ability and achievement. Most notably, older children had higher entity theory scores and negative ability attributions as compared to younger children. One implication of these findings is that there may be a need to provide growth mindset intervention to upper elementary age students who hold entity theory beliefs with the consideration that other studies show holding incremental theories is academically impactful as previously described (e.g., Romero et al., 2014; Blackwell et al., 2007).

It had been believed that children under age 10 or 11 would be not be vulnerable to maladaptive helpless response patterns developmentally (Dweck & Elliott 1983). These beliefs were based on two assumptions. First, helpless patterns of behavior are based on cognitions of ability and achievement (Ames, 1984; Dweck & Leggett, 1988). Second, young children may not have the cognitive development to make the associations that would lead to helpless behavior (Nicholls, 1978; Stipek & Mac Iver, 1989).

For students 10 years and older, two observations of reactions to failure have been made (Cain & Dweck, 1995). When children do not persist after failure on a
challenging task they display helpless behavior (Diener & Dweck, 1978, 1980); failure is attributed to a lack of ability: the children experience a negative affect and have low expectations for future success. Similar patterns are seen in elementary age students. Several studies with fourth, fifth, and sixth graders on learned helplessness were conducted to study these beliefs in younger children (Diener & Dweck, 1978, 1980). Diener and Dweck (1978, 1980) used the same methodology across three studies; children were given eight easy discrimination task problems and four failure problems and were asked to verbalize their thinking while performing the task. Their findings indicated strong differences between helpless children and mastery-oriented children. Helpless children performed lower under failure conditions and expected lower future success while mastery-oriented children showed greater performance and expected to do well on future tasks.

In the earliest study (Diener & Dweck, 1978), students were asked, “Why do you think you had trouble with these problems?” following the four failure problems (p. 454). Helpless children made ineffectual hypotheses regarding their failure while mastery-oriented children attributed the failure to lack of effort. In the 1980 study, children were asked how many problems out of the 12 they had solved successfully. Helpless children gave themselves less credit for problems solved while mastery-oriented children were accurate (Diener & Dweck, 1980). In all three studies conducted (Cain & Dweck, 1995; Diener & Dweck, 1978, 1980), helpless children showed a decline in the use of effective strategies as they encountered failure. Mastery-oriented children used more sophisticated strategies when they began to receive failure feedback on the failure problems (Diener & Dweck, 1978, 1980) and
were optimistic when failure was encountered (Diener & Dweck, 1980). When asked if they could successfully solve the eight success problems if readministered, 100% of mastery-oriented children felt they could while 65% of helpless children thought they would be able to (Diener & Dweck, 1980). For helpless children, success was not predictive of future performance but failure did indicate expectations of future poor performance. Mastery-oriented children viewed failure as informative (Diener & Dweck, 1978, 1980).

Agency beliefs, cognitive performance, and conceptions of effort and ability were studied in fourth and sixth graders by Chapman and Skinner (1989). The 120 students studied were grouped into four categories based on their agency beliefs and conceptions of effort and ability. Level 1 students believed ability comes from effort. Level 2 students shared a similar belief, but indicated there may be exceptions to this belief such as the occasion when a student scores high on a task but did not put in as much effort. Level 3 students viewed ability and effort as similarly important. Finally, level 4 students attributed performance more to ability than to effort. Several patterns emerged from comparisons amongst these groups. First, agency beliefs were stronger for younger children than for older children; 66.7% of 9-year olds fell into the level 1 & 2 category in comparison to 61.9% of 10-year olds, 50% of 11-year olds, and 46.2% of 12 year olds. This finding indicated a developmental factor. One causal factor posited by the researchers was that effort is more visible than ability and cognitive development may explain the difference between agency beliefs and age. This implies that younger children report what they are seeing while older children may have made inferences based on their observations tempered by their experiences.
Second, effort was most strongly correlated with level 1 students \((r = 0.57, p < 0.01)\), somewhat correlated with level 2 students \((r = 0.34, p < 0.05)\), and not significantly correlated with level 3 \((r = 0.24)\) or level 4 students \((r = 0.04)\). A reverse pattern was found for correlation between agency beliefs and ability; these were correlated highest for level 4 students \((r = 0.69, p < 0.01)\), somewhat correlated for level 3 students \((r = 0.35, p < 0.05)\), but not significantly correlated for level 2 \((r = 0.26)\) or level 1 students \((r = 0.16)\) (Chapman & Skinner, 1989). This finding is similar to findings in other studies (e.g. Blackwell et al., 2007; Dweck & Leggett, 1988) that link stronger effort attributions to students with an incremental theory of intelligence.

More recent studies (e.g., Blackwell, et al., 2007; Heyman, Dweck, & Cain, 1992; Smiley & Dweck, 1994) indicated that helpless behaviors might be seen in children as young as four or five years old. To determine if young children displayed patterns of reactions related to helplessness, motivational patterns and conceptions of beliefs were studied in 5- and 6-year old kindergartners (Heyman et al., 1992). Heyman et al. (1992) contended that differences in motivational patterns amongst younger children would be related to the concepts of goodness and badness as a developmental factor. In the study, children were individually read aloud three stories by an experimenter and were asked to act out the part of the main character. The theme of each of the stories was a child who works hard on a task and then makes a small error. One of the stories ends at the point where the error is made while the other two stories ended with the error followed by criticism. Children were then interviewed to assess beliefs toward goodness and rate their performance. Based upon their responses, children were categorized as low product raters or high product raters.
Low product raters, after receiving criticism, displayed negative affect, were unlikely to engage in positive problem solving strategies, and reported feeling bad about themselves. They were also more likely to view a student in class who makes mistakes as bad. High product raters were more likely to agree to persist in the activity where criticism was received and report feeling happy (Heyman et al., 1992). The patterns and behaviors among low product raters and high product raters in this study parallel those that characterize individuals with entity and incremental theories of intelligence.

Like implicit theories of intelligence, differences in achievement goals have been found to emerge early in childhood. Smiley and Dweck (1994) conducted a study with four and five year olds where they tested a goal-confidence model previously used with older children that predicts achievement behavior during failure. In the study, children were asked to complete puzzle tasks in two sessions. In the first session, children evaluated their puzzle-solving ability and then put together an age-appropriate puzzle. In the second session, children worked on three unsolvable puzzles and then one solvable puzzle. Following these puzzles, children were asked to rate their emotions, expectations for future success, and re-evaluate their puzzle solving ability. Finally, children were given a choice of which puzzle they would like to work on again and asked to explain their choice. Children were divided into two groups based on their task choice and given reason for that choice. Those who chose to repeat a puzzle they had successfully completed were categorized in the performance goal group while those who choose to work on a puzzle they had previously failed were placed in the learning goal group (Smiley & Dweck, 1994).
Groups were then analyzed to determine if differences existed. Performance goal children were found to be more vulnerable to helpless patterns of behavior. They expressed more performance worries and negative emotion, displayed disengagement from the task, made lower self-evaluations of their puzzle solving ability following failure, and had lower confidence in future success. When given an additional puzzle choice, 44% of performance goal children chose to re-work the same solvable puzzle for the third time while 97% of learning goal children chose a puzzle they had previously failed at. Throughout the experiment, learning goal children displayed a mastery-oriented pattern of behavior. They exhibited more positive emotion, higher confidence, and higher evaluation of ability post-failure. Additionally, learning goal children remained focused on strategy and persisted after failure (Smiley & Dweck, 1994). Study findings conclude that performance goal children show a mastery pattern if they have high task confidence but a helpless pattern if they exhibit low task confidence. Learning goal children, however, exhibited as mastery-oriented pattern regardless of their confidence level (Smiley & Dweck, 1994).

Achievement settings affect children’s achievement cognitions. Ames (1984) studied how competitive and individualized settings would affect achievement cognitions that have been associated with helpless and mastery-oriented patterns in 5th and 6th graders. Children either worked in pairs or individually on puzzles. In the paired setting, children were told to try to solve more puzzles than the other child. In the individual setting, children were told to try to solve as many puzzles they could in the time allotted and try to perform better on the second task. Children in the individualized setting were more mastery-oriented, made statements of effort
attributions, and engaged in self-instructions and self-monitoring whereas children in the paired setting were competitive and made attributional statements related to ability. The study found a strong relationship between ability attributions and affective reactions for children in both settings. Additionally, high performances on the puzzle task followed by a positive affect and low performances followed by a negative affect were found to co-vary with high and low ability attributions. In summary, the study found that the competitive and individualized goal structures elicited different patterns of achievement cognitions (Ames, 1984). The implications of this study were that placing students in competition with each other elicits helpless patterns of behavior when achievement is the goal. When mastery is the goal, such as in the individualized setting, children work to improve their performance. If teachers are to improve students’ individualized performance, a mastery-oriented classroom would best support that aim.

Self-efficacious students who believe they can perform a task are more engaged, put forth more effort, and sustain that effort when challenge is encountered (Bandura, 1997, Schunk, 1981; Schunk, 1989; Usher & Pajares, 2008). Several studies cite academic success as being more strongly predicted by academic self-efficacy than by ability (Chapman & Skinner, 1989; Kershner, 1990). Bandura (1977) stated that personal efficacy beliefs were correlated with high effort for individuals who believed ability could be achieved with effort. Wigfield, Eccles, and Pintrich (1996) examined studies conducted on adolescents and concluded that students’ “perception of ability and expectancies for success” were greater indicators for math and science grades than prior grades or achievement (p. 18-19). Those with higher
self-efficacy set higher goals for themselves (Bandura, 1993; Pintrich & De Groot, 1990). However, for students who believe ability is static, high effort is equated with low ability, and those students want to hide effort as an indicator that they are not as capable of others (Weiner, 2000). Those students may actually withhold effort when faced with challenging tasks (Midgley et al., 1996) and may display a variety of maladaptive behaviors (Baird et al., 2009).

Higher levels of student achievement correlated with higher levels of self-efficacy has been found by other researchers (Mercer, Nellis, Martinez, & Kirk, 2011; Pintrich & De Groot, 1990). Students with higher levels of self-efficacy were found to have stronger academic skills than students with lower self-efficacy (Mercer et al., 2011). Pintrich and De Groot (1990) found that higher levels of self-efficacy ($r = .33$) and intrinsic value ($r = .63$) were correlated with higher levels of cognitive strategy use. Higher levels of self-efficacy ($r = .44$) and intrinsic value ($r = .73$) were also correlated with higher levels of self-regulation. Therefore, students with higher self-efficacy were more likely to use cognitive and self-regulatory strategies than students with lower self-efficacy. Pintrich and De Groot (1990) concluded that while teaching students about cognitive and self-regulatory strategies may improve performance on classroom tasks, improving students’ self-efficacy would lead to increased use of the cognitive strategies.

**Summary**

Chapter II provided a review of the literature on AVID and program outcomes as seen at the secondary level. Although AVID Secondary is not a part of this research study, the history of the program and related research findings provide
evidence that the program is successful in preparing students in the middle for college. The second section presented a review of empirical studies conducted on growth mindset, goal orientation, and self-efficacy. Together, these studies touched on related aspects to the AVID Elementary program, where there is currently no research available with the aim of providing some research-based platform to examine the program.
Chapter III: Methodology

This chapter presents the research methodology used to examine the impact of the AVID Elementary program on students’ self-perception of their mindset, academic self-efficacy, and goal orientation as well as collecting perceptions of the school personnel involved with the initial implementation of the program. This chapter presents again the research questions and rationale for methodology. Next, a description of the participants and setting is given. Finally, the study design and procedure, instruments, ethical considerations, role of the researcher, and data analysis, are discussed.

Purpose Statement

This research investigated the impact of the AVID Elementary program on students’ self-perceptions of growth mindset, goal orientation, and academic self-efficacy as well as collecting perceptions of the school personnel involved with the initial implementation of the program. The study utilized an explanatory sequential mixed-methods design and began by quantitatively measuring these three constructs through student pre- and post-surveys at the beginning and end of the fall academic term. The data from the surveys were used to refine interview questions in order to conduct student, teacher, and principal interviews at three treatment schools.

Rationale for Methodology

This study is an explanatory sequential design mixed-methods study. Mixed methods studies are those in which the researcher gathers qualitative and quantitative data, using both to draw interpretations in order to address the research problem (Creswell, 2015). By using mixed-methods, the researcher can strengthen the study
beyond that of a strictly quantitative or qualitative study. Creswell (2015) explained, “A core assumption of this approach is that when an investigator combines statistical trends (quantitative data) with stories and personal experiences (qualitative data), this collective strength provides a better understanding of the research problem than either form of data alone” (p. 1). In an explanatory sequential design, quantitative methods are first used and then qualitative methods are employed to help explain the quantitative findings with greater insight (Creswell, 2015). Figure 2 below describes the process taken in an explanatory sequential design study.

![Explanatory Sequential Design](Creswell, 2015, p. 39)

This study design was selected because it allowed the researcher to review the results from the student pre- and post-surveys and refine interview questions prior to interviewing students, teachers, and principals of the treatment schools. Additionally, quantitative methods alone were not sufficient to fully explore the research questions.

**Participants and Setting**

Five elementary schools in the Portland Metropolitan area were purposively selected to be part of this study. The three treatment schools chosen implemented AVID Elementary with sixth or fifth grade students for the first time. One other school in the district also implemented AVID but was not selected for the study due to the extremely skewed demographic population of the school and the inability to find
an appropriate comparison school with similar demographics. Two non-AVID schools from the same school district were selected as comparison schools. Comparison schools were more demographically similar to the treatment schools in contrast to the other 20 remaining elementary schools in the district. Agreement for participation in the study was secured via e-mail communication with principals. Of the three treatment schools, two schools implemented AVID for the first time with sixth grade and the third with fifth grade students. Of the two comparison schools selected, one school surveyed fifth grade students while the other surveyed sixth grade students. The study included 196 students in the treatment schools (five classes of sixth grade students and two classes of fifth grade students amongst the three schools), 120 students in the control schools (two classes of sixth grade students, and two classes of fifth grade students), seven teachers in the treatment schools, three principals, and one instructional coach in the treatment schools. Table 1 provides demographic information for the control and treatment schools. Study school demographic data reported were gathered from each school’s 2015-2016 state report card. In the table, the term “Ever ELL” is used in the study district’s state report card to identify students who have been identified as an English Language Learner (ELL) at some point in their schooling. At four of the schools (Schools 1, 2, 4, and 5), data for economically disadvantaged students were not available for the school because all students are provided free lunch due to the high number of students who are eligible. School 1, School 3, and School 5 qualify as Title I schools. Schools 2 and 4 do not have high enough percentages of students on free or reduced lunch to qualify as Title I schools.
### Table 1

*Study Schools’ Demographics Comparison by Subgroup*

<table>
<thead>
<tr>
<th>Subgroup</th>
<th>N</th>
<th>Total</th>
<th>Free Lunch</th>
<th>SPED</th>
<th>Ever ELL</th>
<th>White</th>
<th>Non-White</th>
</tr>
</thead>
<tbody>
<tr>
<td>Treatment Schools</td>
<td>1,425</td>
<td>14</td>
<td>44</td>
<td>35</td>
<td>65</td>
<td></td>
<td></td>
</tr>
<tr>
<td>School 1</td>
<td>457</td>
<td>***</td>
<td>11</td>
<td>50</td>
<td>29</td>
<td>71</td>
<td></td>
</tr>
<tr>
<td>School 2</td>
<td>404</td>
<td>***</td>
<td>17</td>
<td>29</td>
<td>53</td>
<td>47</td>
<td></td>
</tr>
<tr>
<td>School 3</td>
<td>564</td>
<td>***</td>
<td>14</td>
<td>54</td>
<td>24</td>
<td>76</td>
<td></td>
</tr>
<tr>
<td>Control Schools</td>
<td>895</td>
<td>13</td>
<td>30</td>
<td>43</td>
<td>57</td>
<td></td>
<td></td>
</tr>
<tr>
<td>School 4</td>
<td>435</td>
<td>44</td>
<td>14</td>
<td>20</td>
<td>49</td>
<td>51</td>
<td></td>
</tr>
<tr>
<td>School 5</td>
<td>460</td>
<td>***</td>
<td>12</td>
<td>40</td>
<td>36</td>
<td>64</td>
<td></td>
</tr>
</tbody>
</table>

*Note.* ***These schools offer lunch at no charge to all students.*

Table 2 describes the pre-survey descriptive statistics for the study schools. Students at School 2 and School 5 were fifth graders while students at the other schools were sixth graders. Each of the schools had two grade-level classes with the exception of School 3, which had three sixth grade classes due to a larger student population. Schools 1 and 3 have notably higher percentages of Limited English Proficient (LEP) students in comparison with the other schools with 31% and 34% respectively. These two schools also had higher percentages of non-White students with 76% at School 1 and 78% at School 3. As a result, the overall percentages for non-White students and LEP students were higher for the treatment schools than for the control schools.
Table 2

*Pre-survey Descriptive Statistics for Study Schools*

<table>
<thead>
<tr>
<th></th>
<th>Total</th>
<th>Male</th>
<th>SPED</th>
<th>LEP</th>
<th>White</th>
<th>Non-White</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>N</td>
<td>%</td>
<td>%</td>
<td>%</td>
<td>%</td>
<td>%</td>
</tr>
<tr>
<td><strong>Treatment Schools</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>School 1</td>
<td>196</td>
<td>57</td>
<td>12</td>
<td>29</td>
<td>29</td>
<td>71</td>
</tr>
<tr>
<td>School 2</td>
<td>55</td>
<td>62</td>
<td>13</td>
<td>18</td>
<td>44</td>
<td>66</td>
</tr>
<tr>
<td>School 3</td>
<td>74</td>
<td>61</td>
<td>16</td>
<td>34</td>
<td>22</td>
<td>78</td>
</tr>
<tr>
<td><strong>Comparison Schools</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>School 4</td>
<td>120</td>
<td>44</td>
<td>12</td>
<td>13</td>
<td>44</td>
<td>55</td>
</tr>
<tr>
<td>School 5</td>
<td>65</td>
<td>53</td>
<td>9</td>
<td>15</td>
<td>35</td>
<td>65</td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td>316</td>
<td>52</td>
<td>12</td>
<td>23</td>
<td>35</td>
<td>65</td>
</tr>
</tbody>
</table>

Table 3 provides statistical and demographical information for students who were interviewed. Students were purposefully selected to comprise a diverse representative sample balanced for students who showed growth in the three measured constructs and those who did not. Students selected were from a variety of ethnic backgrounds and included students who are identified as needing special education services or who are limited English proficient to ensure a diverse interview pool. Pre-survey and post-survey scores for growth mindset are listed for each student.
Table 3

Statistical and Demographic Data for Students Interviewed

<table>
<thead>
<tr>
<th>Student</th>
<th>Gender</th>
<th>Pre-Survey</th>
<th>Post-Survey</th>
<th>Race</th>
<th>Sub-Group</th>
</tr>
</thead>
<tbody>
<tr>
<td>1</td>
<td>F</td>
<td>5.00</td>
<td>5.60</td>
<td>White</td>
<td></td>
</tr>
<tr>
<td>2</td>
<td>M</td>
<td>3.30</td>
<td>4.30</td>
<td>non-White</td>
<td>LEP</td>
</tr>
<tr>
<td>3</td>
<td>F</td>
<td>5.30</td>
<td>1.60</td>
<td>non-White</td>
<td>LEP</td>
</tr>
<tr>
<td>4</td>
<td>F</td>
<td>3.30</td>
<td>3.00</td>
<td>non-White</td>
<td>LEP</td>
</tr>
<tr>
<td>5</td>
<td>F</td>
<td>2.60</td>
<td>2.30</td>
<td>non-White</td>
<td>LEP</td>
</tr>
<tr>
<td>6</td>
<td>F</td>
<td>3.00</td>
<td>5.30</td>
<td>White</td>
<td></td>
</tr>
<tr>
<td>7</td>
<td>M</td>
<td>2.60</td>
<td>2.60</td>
<td>White</td>
<td></td>
</tr>
<tr>
<td>8</td>
<td>F</td>
<td>5.00</td>
<td>5.60</td>
<td>non-White</td>
<td>SPED/LEP</td>
</tr>
<tr>
<td>9</td>
<td>M</td>
<td>3.00</td>
<td>4.00</td>
<td>non-White</td>
<td>LEP</td>
</tr>
<tr>
<td>10</td>
<td>F</td>
<td>1.60</td>
<td>2.60</td>
<td>non-White</td>
<td></td>
</tr>
<tr>
<td>11</td>
<td>M</td>
<td>4.60</td>
<td>5.30</td>
<td>non-White</td>
<td></td>
</tr>
<tr>
<td>12</td>
<td>F</td>
<td>4.30</td>
<td>2.30</td>
<td>White</td>
<td>SPED</td>
</tr>
<tr>
<td>13</td>
<td>F</td>
<td>5.00</td>
<td>6.00</td>
<td>non-White</td>
<td>SPED/LEP</td>
</tr>
<tr>
<td>14</td>
<td>F</td>
<td>3.30</td>
<td>6.00</td>
<td>non-White</td>
<td></td>
</tr>
</tbody>
</table>

Design and Procedure

Treatment and comparison school principals were contacted by the researcher to participate in the study with the assistance of the superintendent’s office. At that time, study timelines and procedures were discussed. Pre- and post-surveys measuring
growth mindset, self-efficacy, and goal orientation were administered to all participating students in the study at the treatment and comparison schools at the beginning of September and end of November. Surveys were administered in paper and pencil form due to ease of administration for the participating teachers and students. Prior to survey administration, teachers read aloud scripted directions to students. To accommodate for reading differences, the teacher read aloud survey items to students.

The data from the surveys were used to inform interview questions to determine the students’ perceptions of the impact of AVID on growth mindset, goal orientation, and academic self-efficacy. Interviews were conducted with 14 purposefully selected students at the treatment schools in January (two or three students from each class). All student interviews took place during the school day. The three principals, instructional coach, and seven classroom teachers at the treatment schools were interviewed in January. All of the interviews were conducted one-on-one and followed a semi-structured format. All interviews were audio-recorded for the purpose of transcription.

**Instruments**

The student pre- and post-survey consisted of 22 items from two separate instruments measuring growth mindset, self-efficacy, and goal orientation. These instruments are described in detail below. The interview questions are provided in Appendix A.

**Implicit theories of intelligence scale.** The Implicit Theories of Intelligence Scale for Children (Dweck, 2000) was used to measure students’ implicit theories.
The scale measures the degree to which a student believes in an entity theory or incremental theory of intelligence. Participants, who responded using a six-point Likert scale with 1 being strongly agree and 6 being strongly disagree, are deemed to be entity theorists if their overall mean score is 3.0 or below and incremental theorists if their score is 4.0 or above. Dweck (2000) set these cut offs to provide a clear distinction between respondents holding an entity theory and those holding an incremental theory. Dweck et al. (1995) found that making the mean score distinction clear between entity and incremental theorists typically excludes approximately 15% of respondents who fall between a mean score of 3.0 and 4.0.

While the scale can be used as a six-item survey, with three incremental statements and three entity statements, only the entity scale was used as suggested by researchers (Dweck, et al., 1995; Hong, et al., 1999) to avoid a known drift toward the incremental statements over time. This is because the incremental theory statements are highly compelling and more socially desirable (Hong et al., 1999). The three entity scale questions are included in Appendix A. Dweck et al. (1995) claimed six validation studies on the three-item questionnaire demonstrated that the measure had high internal reliability with a Cronbach’s alpha of .94 to .98 and a test-retest reliability over a two-week interval of .80. Further, this tool has been used in other studies (e.g., Dweck, 2000, Blackwell et al., 2007). While reliability coefficients were provided, no specifics on validity were noted.

**Patterns of adaptive learning scales.** In addition, the Patterns of Adaptive Learning Scales (PALS) was used to measure students’ achievement goal orientation and academic self-efficacy (Midgely et al., 2000). Four of 21 student-oriented
subscales in the PALS assessment were used: mastery goal orientation, performance-approach goal orientation, performance-avoid goal orientation, and academic efficacy. For mastery goal orientation, performance-approach goal orientation, and performance-avoid goal orientation, the revised scales were used. PALS asks participants to respond using a five-point Likert scale with 1 = “Not at all true”, 3 = “Somewhat True”, and 5 = “Very True”. There are a total of 19 questions in the PALS section of the student survey which are included in Appendix A. Internal reliability scores for each of the subscales was reported by Midgley et al. (2000): mastery goal orientation was found to have a Cronbach’s alpha of .85; performance-approach goal orientation showed a Cronbach’s alpha of .89; performance-avoid goal orientation was a Cronbach’s alpha of .74; and academic efficacy demonstrated a Cronbach’s alpha of .78. No information on validity was reported.

Principal, teacher, and student interviews. Interview questions for students, teachers, and the principal were developed by the researcher and are included in Appendix B. Interviews were used to gather information from AVID Elementary program participants that would not have been easily gathered in a survey. Questions were initially drafted by the researcher based on elements in the literature review and then revised after an examination of the survey data.

Ethical Considerations

The Institutional Review Board granted permission to conduct this research study on August 30, 2016. Consent forms were gathered from parents of students, teachers, and principals prior to the study interviews. Names were not used when reporting data from the interviews. During the student and teacher interviews, the
participants were introduced to the researcher as a university student. Authority issues may arise if the researcher were to be introduced as a school administrator and the researcher acted with care to reduce the impact of position on the study. All data were stored on a security-encrypted USB drive.

**Role of the Researcher**

This researcher is an administrator at a high school working towards AVID Demonstration School status. Many of the local schools are adopting AVID with the support of a large grant from Nike. While academic research and personal experience point to the positive outcomes of the AVID Secondary program, this researcher wanted to learn more about the AVID Elementary program and how it would impact students as they progressed toward high school. In the research journey, it was discovered that research on the AVID Elementary program was non-existent, and this researcher felt there was a moral imperative to study the impacts of the program on students.

As a supporter of AVID Secondary and someone who has no experience with elementary education, this researcher took a non-biased approach to studying the AVID Elementary program by studying it with an objective researcher’s lens. The researcher focused on discovering the tangible impacts of the program on students through the use of carefully planned quantitative and qualitative research methods. Findings were reported objectively, without biased interpretation.

**Data Analysis**

Data from the student surveys were analyzed to determine if there were significant changes from the pre- and post-surveys and whether there were differences
between the comparison group and the treatment group. Subscale average scores from the pre- and post-surveys were compared using analysis of covariance (ANCOVA). ANCOVA allowed for a more robust study of the effects of participating in AVID on change in growth mindset, goal orientation, and academic efficacy and provided the ability to also compare other independent variables such as gender and grade level. Growth scores on the student surveys were also calculated and reported.

Student, teacher, and principal interviews were voice recorded and transcribed. Transcripts were then coded and analyzed. Pattern coding was used to group category coded data into smaller groups of constructs using a list of pre-determined themes based on the research and interview questions. Miles, Huberman, and Saldana (2014) defined pattern coding as “explanatory or inferential codes…that identify an emergent theme, configuration, or explanation” (p. 86). The purpose of pattern coding is to condense the data into smaller units which are more focused. Pattern codes generally consist of four concepts: categories or themes, causes or explanations, relationships among people, and theoretical constructs (Miles et al., 2014). Pattern coding for this study focused on the theoretical constructs of growth mindset, goal orientation, and academic self-efficacy for students and the successes and challenges of program implementation for teachers and principals.

**Summary**

The purpose of this chapter was to describe the mixed-methods design used in this study. The chapter began with the research question and then described the quantitative and qualitative methods that were used for the study. A description of the
participants and setting was given. The procedures, instruments, ethical
considerations, role of the researcher, and data analysis were also discussed.
Chapter IV: Results

The purpose of this study was to examine the impact of the AVID Elementary program on students’ self-perception of their mindset, academic self-efficacy, and goal orientation as it was implemented in three elementary schools in the Portland Metro area as well as collecting perceptions of the school personnel involved with the initial implementation of the program. This chapter describes the major findings of this study. Quantitative and qualitative findings will be presented by each of the variables measured: growth mindset, goal orientations, academic efficacy, and program implementation.

Data were gathered for an intact cohort of 316 students between a pre-survey and post-survey issued at the beginning and end of one academic term. Three treatment schools and two comparison schools from the same school district were involved in the study. A district-level decision was made to implement AVID beginning with 6th grade students and add a grade level each year. Two of the treatment schools, School 1 and School 2, were implementing AVID for the first time; School 1 implemented AVID with 6th graders while School 2 implemented with 5th graders because they had a classroom teacher who had already started using AVID strategies with her students. School 3 was in their 2nd year of AVID implementation with both 5th and 6th grade students receiving AVID focused instruction. At School 3, 6th grade students were selected as the study group and were receiving AVID instruction for the first time. While there was a fourth elementary school in the district implementing AVID, this school was not selected for the study because the school was greatly demographically dissimilar from the five study schools.
In January, each of the treatment school principals and study teachers who were implementing AVID were interviewed. Interviews lasted from 10 to 30 minutes depending on the interviewee. Fifteen students were interviewed; the original goal was to interview a total of twelve students with four students selected from each of the schools. Seventeen students were pre-selected to represent a variety of demographic and statistical variables and a matrix was used to ensure all demographics were selected for; extra students were selected in case not all students returned the interview permission slip by the day that interviews were scheduled. At School 1, only one of the six students originally selected returned the permission slip and was interviewed. One of the two teachers at School 1 sent additional permission slips home with four students she selected. Each of those students was interviewed. All five selected students at School 2 returned their permission slips and five of six students at School 3 did the same; each of these students was interviewed. Student interviews lasted approximately five minutes and answers provided varied in length dependent on the verbosity of the student. All participants were interviewed individually.

Differences in means between the treatment and comparison schools were calculated using an analysis of covariance (ANCOVA) to account for the effect of pre-survey scores on post-survey scores. Only the intact cohort (i.e., students who completed both a pre-survey and a post-survey) was included in this analysis. There were few statistically significant differences between the treatment and comparison groups and amongst subgroups; however, for all groups a pattern emerged that students scored themselves higher on average in growth mindset, mastery goal orientation, and academic-efficacy and lower on average for performance-approach
and performance-avoid goal orientation. ANCOVAs were also conducted to examine whether there were differences amongst subgroups in the treatment and comparison schools combined when controlling for the pre-survey. Results are presented in the following sections by survey subscale.

Mindset

On the growth mindset portion of the survey, participants were deemed to be entity theorists (students with a fixed mindset) if their overall mean score was 3.0 or below and incremental theorists (students with a growth mindset) if their score was 4.0 or above. Dweck (2000) set these cut offs to provide a clear distinction between respondents holding an entity theory and those holding an incremental theory. Dweck et al. (1995) found that making the mean score distinction clear between entity and incremental theorists typically excludes approximately 15% of respondents who fall between a mean score of 3.0 and 4.0. This was found to be true as 13% of the total respondents for the intact study cohort between pre- and post-survey were excluded on the pre-survey and 14% were excluded on the post-survey.

Overall, no statistically significant differences were found between the treatment and comparison groups for growth mindset. ANCOVAs conducted on the Growth Mindset subscale of the survey are displayed in Table 4. The main effect $F$ statistic is reported for the overall treatment effect; interaction effect statistics are reported for all disaggregations. Students at the comparison schools made the largest mean growth from the pre-survey ($M = 3.70$) to the post-survey ($M = 4.11$) compared to students at the treatment schools from pre-survey ($M = 3.77$) to post-survey ($M =$
### Table 4

*Growth Mindset Means, Standard Deviations, and Analysis of Covariance*

<table>
<thead>
<tr>
<th></th>
<th>Pre</th>
<th>Post</th>
<th>Change from Pre to Post</th>
<th>(F)</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>(N)</td>
<td>Treatment</td>
<td>Comparison</td>
<td>Treatment</td>
</tr>
<tr>
<td><strong>Overall</strong></td>
<td>172</td>
<td>3.77 (1.27)</td>
<td>112</td>
<td>3.70 (1.30)</td>
</tr>
<tr>
<td><strong>Gender</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Male</td>
<td>98</td>
<td>3.80 (1.22)</td>
<td>49</td>
<td>3.46 (1.30)</td>
</tr>
<tr>
<td>Female</td>
<td>78</td>
<td>3.68 (1.33)</td>
<td>63</td>
<td>3.91 (1.28)</td>
</tr>
<tr>
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*Note. * \(p < .05\), ** \(p < .001\). df = 1.*
3.97), although neither of these changes were statistically significant at the $p < .05$
level. When examining the interaction effect between subgroups for the treatment and
comparison groups, statistically significant differences from the pre-survey and post-
survey between non-White students at the treatment ($M = 3.95$) and comparison
schools ($M = 3.81$) and White students at the treatment ($M = 4.05$) and comparison ($M$
$= 4.52$) schools ($p < .05$) were found, with students having more of a growth mindset
at the comparison schools. Non-White students at the treatment schools had a mean
growth of 0.18 from the pre-survey to the post-survey while non-White students at the
comparison schools had a mean growth of 0.40. White students at the treatment (0.31)
and comparison schools (0.41) had similar mean growths. A statistically significant
interaction effect was found between fifth and sixth grade students ($p < .001$). Fifth
grade students at the treatment schools ($M = 3.81$) and comparison schools ($M = 3.70$)
scored lower on the post-survey than 6th grade students at both the treatment schools
($M = 4.04$) and comparison schools ($M = 4.60$). Fifth grade students at the comparison
schools had the highest mean growth from pre-survey to post-survey when compared
to the other students. Fifth grade students at the treatment schools (0.17) and
comparison schools (0.22) and sixth grade students at the comparison schools (0.17)
had similar mean growth from the pre-survey to the post-survey while sixth grade
students at the comparison schools had a mean growth of 0.61 from the pre-survey to
the post-survey.

Fifteen students at the treatment schools were interviewed in January. Of the
15 students interviewed, all but one student made statements that indicated growth
mindset thinking. Students were prompted to recall the pre-survey and post-survey
that they took and told they were going to be asked a question from that survey. The difference between growth mindset and fixed mindset was explained simplistically for student understanding and the order in which growth mindset and fixed mindset presented were rotated between interviews without student knowledge to prevent any response bias. Students were asked “Which one do you believe is true for you?” Students at School 1 had just began a science unit on growth mindset and offered technical reasons for why they believed in growth mindset thinking; they referred to neuron connections and growing wrinkles in the brain. One student at School 1 explained, “The more I struggle, the more I learn and know what to do next.” Another student said that her brain could grow and she could learn more. Students at School 2 and School 3 also described productive struggle and effort. Comments made included, “I’ll keep trying,” “If I practice more I can get better,” “If you work hard you’re going to succeed better than if you don’t work hard,” and “If I practice, then the intelligence can grow.” The student who identified with a fixed mindset explained, “Whenever I was born I had the same intelligence as like though I’m older now, it’s like the same progress I do, but I learned a little bit more now.”

To further discover student thinking around growth mindset, students were asked, “What is your hardest subject? Do you believe you will get better?” Eleven of the 14 students responded that math was their hardest subject. Two identified science as the most difficult, and one said handwriting was the most challenging. All students believed that they would get better at the subject they identified. Students made statements such as, “I’m almost there,” “If you work hard you’re going to succeed,” “I
have been growing a lot. The thing is when you get something wrong, you learn from that mistake,” and “I try my best at what I’m doing and never give up.

Teacher and principal interviews indicated that each of the treatment schools were at various levels of teaching growth mindset. At a foundational level, growth mindset thinking appeared to be implicitly embedded in the AVID Elementary program. At School 1, the principal commented, “I think it’s just part of that general culture that we’re trying to promote school-wide. But to me it really falls under AVID, too.” This was echoed by one of the teachers at School 1 who said, “…teaching growth mindset is also modeling growth mindset.” In January, specific instruction on growth mindset was taught to students through science curriculum as demonstrated from student interviews at School 1. At School 2, growth mindset was also part of the focus of school-wide culture. At the beginning of the school year students watched a series of videos on the topic of growth mindset and completed activities associated with the videos. Additionally, strategies implemented in math instruction contained an implicit focus on growth mindset. According to one teacher at School 2, “…kids realize that no matter where they are in their foundational understanding, they have value in what they’re able to see and express.” The other 5th grade teacher at School 2 commented, “…especially when I hear kids down on themselves, I try to go back to that growth mindset.” The principal at School 2, however, felt she had yet to see the results: “I’m not sure that I see evidence yet that kids really understand that they’re setting goals for themselves. I don’t see evidence of them transferring it internally, yet.” Growth mindset was a heavy focus at School 3 prior to implementing AVID Elementary. In the third year following this initiative, it
was felt by teachers that it had dropped off as other initiatives had been brought on. However, as a trauma-informed school, the school counselor visited classrooms to do brain lessons with students.

**Academic Self-Efficacy**

Academic efficacy was also investigated to determine the impact of AVID on students. ANCOVAs conducted on the academic self-efficacy sub-scale of the pre- and post-surveys did not reveal any statistically significant differences between the treatment and comparison groups. When examining the interaction effect between subgroups in the treatment and comparison groups, no statistically significant interaction effects were found. Results for the ANCOVAs, including means, standard deviations, and change from pre- to post-survey are shown in Table 5. The main effect $F$ statistic is reported for the overall treatment effect; interaction effect statistics are reported for all disaggregations.

The qualitative data tell a different story. When interviewed, students expressed a sense of increased academic self-efficacy as a result of the binder organization, use of interactive notebooks, use of planner, and two- and three-column Cornell Notes that are part of the AVID Elementary program. All of these components were implemented at each of the three treatment schools. Students were able to describe the components during the interviews.

Binders were described in detail by students; binders have a pouch in front with pencils, eraser, pens, a highlighter, scissors, glue, and colored pencils. This is followed by section dividers for school subjects and one for lined paper. According to one student, “We make sure that our binders are always organized so that we can get
things right when we need them.” Prior to implementation of the binders, students said they lost papers or it took them longer to find papers. In one classroom at School 1, students have binder checks in which students self-assess their binder using a scoring guide and then have a peer score their binder. The teacher then reviews the scoring guide. One of the teachers at School 2 referred to the binder as a “mobile desk.” She said, “It’s always with them. Everything you need is right here in this binder.”

All students interviewed were required to use a planner in class and were given time in class to write in their planner. The purposes and use for the planner varied depending on the classroom teacher. In some classrooms, students wrote what and for how long they read at night in addition to tracking their homework assignments. Other students recorded what they did during class that day and upcoming tasks for the week. At School 1, students recorded their goals for the day, the week, and the month. Students at School 3 completed a DLIQ at the end of each school day. According to one student, “the “D” stands for what you did, the “L” stands for what you learned, and the “I” stands for something interesting, and the “Q” stands for a question that you have.”

Students felt that the planners were a useful tool to look back at what they had done that school day. Multiple students described that the planners were useful when they got home. When asked by their parent what they had done during the school day, one student said it was easy just to look in the planner and tell what they had done. Others used the planner to remember what to do for homework. One student talked
Table 5

*Academic Self-Efficacy Means, Standard Deviations, and Analysis of Covariance*

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about the importance of developing a routine to write in the planner because it could be difficult at times to remember to write in it.

Two- and three-column Cornell notes were used in classes. None of the students described the two-column notes directly, but indicated the difference was based in the purpose of the notes. Three-column notes were described in detail by several of the students. “On the left you put the word…and in the middle is for writing…then you like put an example at the right hand,” explained one of the students. Sizes of the columns varied dependent on the content that was going into each of the columns. Students at School 2 were proud that they were doing this format of note-taking because they had been told students at middle school and high school also used that format. One student at School 2 stated that note-taking occurred in interactive notebooks. For one student, the idea column was sometimes difficult because she didn’t always know what to put; this was dependent on the subject area she was studying. Another student felt that the note-taking helped her because she forgot things quickly and was able to go back and reference the notes when she needed to. For her, this resulted in an increase of note-taking: “…whenever there’s a lesson, I take any chance to write some notes down.”

When asked how they felt about using the binder, note-taking format, and planners, all of the students stated they liked the tools. They cited the helpfulness of all of the tools in helping them be organized and finding their materials whether that was a filed paper in the binder, information in their notes, or homework assigned in their planners. One student said they were helpful but did not like being pushed to do the system of organization. Another student thought that it takes time but was worth
the effort. Other students said the tools helped them be more focused and have everything ready.

Several students described increased confidence as a result of using the tools. Statements such as, “I’ve been asking more questions,” “It’s something easy to do and it’s something that helps me improve my grades and get my homework done on time,” and “I’ve gotten to understand a lot more than I did in other years past” are indicators that students felt the tools helped them perform better academically. One student described how nervous he used to feel being called on in prior years, but felt excited to be called on in class this year due to feeling more organized and being able to find the answers in his notes or binder. Another student described similar feelings:

Well, in the beginning of the year, we started off at cells. Cells was very complicating when I didn’t know a lot of things. And then my stick got pulled a lot and I got nervous. But I answered the questions pretty well. But kept getting nervous going to science because I wasn’t going to do very good. Later to the year, she started teaching us about AVID. It started getting easier, how I watched the kids answer the questions and I started getting more better. And I started understanding what mostly science was about. And I got to be answering the questions correctly.

Teachers saw a variety of changes in student abilities related to students’ academic self-efficacy over the course of the academic term. One of the teachers at School 2 explained:

…sometimes they’re surprised at what they’re able to do. One of the hours that I teach is the group that has more academic difficulties whether it’s
disability or language barrier…and these kids are able to produce almost at the same level that the other group that doesn’t have the impacts.

A teacher at School 3 felt that students had become more proficient writers, an area that students traditionally struggle with at her school. One teacher at School 2 had seen growth in reading comprehension and thought that the skills taught as part of the AVID Elementary program were helping. At School 1, one teacher felt that changes in student academic self-efficacy was related to students’ organization. Student independence in learning was another area where a teacher at School 1 saw students change;

Some definitely feel like they can take it on independently. And they’re less likely to ask me first for help…we kind of talk about productive struggle. And they’ll say, “I’m doing my productive struggle.” …learned helplessness isn’t there, and that advocacy of, “No, I got it, I’m going to try.”

Finally, one teacher at School 1 felt that AVID was effective in helping students in the middle develop more academic self-efficacy. However, she did not see results for students in the “red zone” and cited barriers outside of the school that impacted this particular group of students.

**Goal Orientation**

Overall, students showed minimal mean changes on the mastery goal orientation subscale from pre- to post-survey. No statistically significant differences were found between the treatment and control groups on this subscale. While students showed small decreases in the performance-approach goal orientation subscale, these results were also not statistically significant. When examining the interaction effect
between subgroups in the treatment and comparison groups, statistically significant interaction effects were found for SPED students in the treatment group on the performance-avoidance goal orientation subscale. SPED students in the treatment group had the largest mean decrease in performance goal orientation \((M = -0.55)\) as compared to non-SPED students in the treatment group \((M = -0.22)\) and SPED students \((M = -0.09)\) and non-SPED students \((M = -0.07)\) in the comparison group \((p < .05)\). Results are reported in Tables 6, 7, and 8. The main effect \(F\) statistic is reported for the overall treatment effect; interaction effect statistics are reported for all disaggregations.

During interviews, 11 students made statements that indicated mastery goal orientations when asked to talk about an academic goal they had set for themselves. Students were also asked to describe whether they felt they would improve on their goal and all of the students interviewed were confident they would be able make progress on their goals. Examples of mastery goal oriented statements included, “Because I don’t really know that much math or science and I want to really learn more,” “For this year is to try to learn the most…if I learn stuff it would be easier in middle school,” and “Learning more…because I kind of struggled with learning.”

Three students described performance-approach goal orientations centered on math performance. One of the students selected a math achievement goal because she discovered she was not as fast as some of her peers at math and that she had performed below grade level. The second student identified being below grade level in prior grades and wanted to push herself to catch up since she was almost out of elementary school. The last student wanted to know everything by the end of the year because it
### Table 6

**Mastery Goal Orientation Means, Standard Deviations, and Analysis of Covariance**

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**Note.** All p values were >.05. df = 1.
Table 7

Performance-Approach Goal Orientation Means, Standard Deviations, and Analysis of Covariance

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Note. All p values were >.05. df = 1.
Table 8

*Performance-Avoidance Goal Orientation Means, Standard Deviations, and Analysis of Covariance*

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*Note.* *p < .05. df = 1.*
would help him in the future and it would help him be smart. No students made statements during the interviews that indicated performance-avoidance goal orientation thinking. All student statements indicated self-efficacy in reaching the goals they had set for themselves.

**Adult Views on Implementation**

**Training.** AVID Elementary was implemented at School 3 during the 2015-2016 school year with sixth grade students. For the teachers involved in this study, this was year two of implementation but the first time their students had been exposed to the AVID curriculum. At School 1 and School 2, the 2016-2017 school year was the first year of AVID implementation. At the district level, a decision was made to implement AVID Elementary at the 6th grade level at each of the treatment schools and add a grade level each year. At School 2, the principal decided to start with 5th grade because she had one 5th grade teacher who had already begun using AVID strategies in her classroom.

Adult interviewees were asked to describe the training they had received regarding AVID. Prior to full-implementation of the AVID Elementary program at the treatment schools, all teachers and principals attended the AVID Summer Institute for training. The middle schools that each elementary school would be sending their students to were also at the same training, which provided the opportunity for vertical collaboration for some schools.

Teachers were positive about the training. “Going to the training was a really good way to start…and just getting to meet other schools that do it and see how
they’re implementing it,” said one teacher at School 2. A teacher at School 3 summed up her experience at Summer Institute:

AVID isn’t something new. We’d seen AVID strategies, we’d heard from high school teachers about how wonderful it was. But we didn’t know what it was. So when we walked into Summer Institute, we had no idea what we were walking into. And we sat there and went, “Oh, we’ve seen that.” And if we had known when we walked into Summer Institute it was just best practices and it was going to teach us another way to look at our classrooms I think we would have embraced it sooner.

Teachers were asked whether they felt the training was sufficient for them to implement the program. A teacher at School 3 responded:

I’m not sure I would have been in a place to know what sufficient was at the time or not. Because I think you find you’re on a learning curve. When we went we felt like we had had a lot of the different particular pieces of AVID in other trainings, so it made sense for us to put the package together and then begin that in our classrooms. So in that way it was sufficient.

A teacher at School 2 felt that more discussion at the initial summer training about the challenges of implementation would have been helpful:

I would like a little bit…more transparency. Like everything you hear about is success. And it’s 100 percent success…there’s not always an answer for everything. Because I think when you go they have an answer for everything. And so understanding that there’s challenges along the way.
One teacher’s prior experience with AVID made implementation easy at School 2, according to the school principal. Due to a mentoring relationship with an AVID elective student at the high school that School 2 feeds into, the teacher was already exposed to AVID strategies such as the binder organization, planner, and Cornell notes. Prior to the implementation of AVID at School 2, the teacher had adapted these strategies for use in her classroom. The principal at School 2 felt that the foundation of experience from this teacher led to buy-in from other teachers to implement AVID and viewed the teachers as the driving force behind the program implementation.

Adult interviewees were also asked whether there was on-going training for teachers. All adult interviewees referenced their AVID Site Teams, which meet monthly. Comprised of the principal, AVID trained teachers, and instructional coach (at Schools 1 and 3), teams meet for a variety of purposes. School 2 does not have an instructional coach. At School 1, connecting school-wide culture for college-going and growth mindset was a focus. The team also discussed how AVID implementation was going for the 6th grade classrooms. For School 2, the status of their goals for implementation of interactive notebooks and the binder were reviewed. Each month, a new instructional strategy was discussed. School 3 focused on collaboration around implementation of AVID strategies in the classroom and embedding some of those strategies in staff development implicitly. The instructional coach explained, “I think if they experience it, they’re more likely to try it out.”
Beyond the collaboration at AVID Site Teams, teachers received periodic on-going training from the district AVID coordinator. One of the teachers at School 2 felt it would be beneficial to have more on-going training. She explained,

"It would be nice if they had every couple of months some kind of training like the interactive notebook where they focus on one strategy or one skill so that, because like I said, you kind of forget about some of that stuff after you go to the training."

**Tools.** Interviews conducted indicated that binder organization, note-taking, and planner use were primary steps in the implementation of AVID Elementary. This was substantiated by student comments on the use of these learning strategies. The principal at School 3 explained, “One of the big things about AVID is teaching organization, teaching them to access information themselves, and to be able to learn how to take notes…and how to break down your thoughts.” Interactive notebooks were implemented in all of the classrooms; however, teachers at School 3 who were in their second year of AVID Elementary expressed greater feelings of mastery with use of the interactive notebooks. Teachers at School 1 and 2 were beginning to use WICOR (writing, inquiry, collaboration, organization, and reading to learn) strategies in their lessons while teachers at School 3 were more focused on expanding their use of WICOR in lessons.

**Buy-in.** Principals and the instructional coach were asked if they felt teachers had buy-in to the AVID program. Two of the school principals referenced metaphors when describing their approach to gaining teacher buy-in for the AVID program at their school. At School 2, the principal said, “It’s the sauce with everything.” Rather
than viewing the AVID program as one more initiative, the challenge as a school leader was to have teachers see AVID as a system and a resource. One approach used by the principal at School 2 was to talk to teachers about AVID strategies without saying, “We’re doing AVID.” The principal at School 3 described AVID as “the plate:” instead of viewing it as a separate initiative, it was a foundation that gave a why and a purpose for instructional decisions and was a “new way of seeing things.” She also said, “You have to be so particular of making them see how it’s going to make it easier for them and not harder.”

Teachers had multiple viewpoints about the buy-in for AVID implementation. A teacher at School 3 advised, “It’s worth the time…it’s not going to change your workload.” The teacher at School 2 who had adopted AVID strategies early on described why it was difficult for some teachers to buy into AVID; “Teaching is a creative art and people are kind of dug into the things that they do and change is hard for them. For me it fit right into my teaching style.”

Mentoring relationships at School 2 and School 3 were helpful to teachers. At School 3, 5th grade teachers implementing AVID for the first time were mentored by 6th grade teachers who were in their second year of AVID implementation. The principal described the benefits of having mentoring relationships: “…they’re there to support each other in that aspect…they get to share the first year, the hurdles and ‘Oh, you’ll get there. This is what I did.’” The principal at School 2 described the benefit of having a 5th grade teacher who had been using AVID strategies prior to implementation: “I have the instructional leader. She makes sure we meet monthly;
she makes sure we are going over our goals. They’re popping into 6th grade, because they want 6th grade to be successful.”

**Challenges.** Principals and the instructional coach were asked what challenges they encountered implementing the program. Each school has its own set of challenges depending on their specific context. School 2 was the only treatment school that did not qualify for Title I funding. The advantage to School 1 and School 3 is that they had an instructional coach to assist teachers with on-going training and support for program implementation. At School 2, the principal identified not having this additional support as a challenge. She stated, “…to really see a difference I needed somebody to be there on a weekly basis helping them [teachers].”

School 3 faced the challenge of competing initiatives as they worked to implement AVID Elementary. Identified as a Title 1 school, School 3 also has a dual-language program, utilizes STEM focused instruction, and became a trauma-informed school during the 2016-2017 school year. The instructional coach at School 3 described how the Spanish dual-language program was being implemented from kindergarten up, adding a grade level each year, while AVID was being implemented from sixth grade down, adding one grade level each year. The 2017-2018 school year is where the Spanish dual-language program and AVID implementation take place in fourth grade both for the first time.

The principal at School 1 did not feel that implementing AVID Elementary was particularly challenging. Program elements such as growth mindset and a college-going focus were already part of the school culture. Teachers were also supportive of the implementation of AVID Elementary. He stated, “…it’s hard to say
if it’s just AVID or if it’s these other elementary professional development pieces. I think the AVID program goes well with all the other stuff that we’re doing. I don’t feel like it’s extra.”

Due to the way the school district chose to roll out AVID implementation at the treatment schools, starting one grade level at a time with the highest grade level first, it created a challenge for instructional leaders to plan for professional development. “I pretty much have to tailor professional development to each grade level’s teachers individually,” described the principal at School 3. She continued to explain that eventually, she would have six different grade levels at six different places and every year it felt like starting again. She added, “We can’t move together as a building when everyone’s in a different place…anytime we’re trying to roll out anything, if they don’t receive the proper training, it’s – you start not having fidelity to the program or to its purpose.” The importance of having teachers together was shared by the principal at School 2. She felt that “It’s not what we do, it’s what we do together with some kind of accountability…as we move AVID into other grade levels, we’ll at least be able to see a strategy that we believe gives us the biggest bang for our buck.”

The desire to have all teachers school-wide on board was echoed by the other two principals, who expressed plans to move AVID strategies into other grade levels the following school year. One strategy the principal and instructional coach at School 3 discussed was modeling AVID instructional strategies in professional development so teachers could be exposed to parts of the program and start using those strategies in their classes. At School 3, the instructional coach spoke to the goal
of vertically aligning strategies through the grade levels. Cornell notes in sixth grade would look different than note-taking in kindergarten and figuring out what those grade level progressions are is part of the work they planned to do. She added, “It’s some definition of saying, hey, how do we keep the rigor up and the expectations high while still being developmentally appropriate.”

**School culture.** All schools were working to create a college-going culture at their schools. In each of the three schools, college pennants were hanging in the hallways and the college and degree each teacher earned was posted outside their classroom door. Two of the three schools had implemented one day a week where students and teachers were encouraged to wear clothing items representing colleges. One teacher at School 1 wrote a grant to purchase college clothing for students who could not afford it. The principal at School 3 said one challenge in creating a college-going culture is that not all teachers see the potential for students to go to college: “…that concept is hard for them and they feel strongly that not all students can go to college. And when they don’t believe into that, they don’t see AVID as something that’s a necessary tool to be using all the time.” One of the school-wide goals at School 3 is that all students know they can go to college.

At School 3, the principal and instructional coach compared implementation the prior year in reflection on practices taking place during the current school year. According to the instructional coach, implementing AVID is …not a scripted go through. If you look at their notes, they’re slightly different. Some of them are more robust. And some are ‘Okay, we got done.’
How do you keep making it fresh so that you stick to it and it’s not just part of your toolkit?

The principal also added that it was difficult for teachers to let go of the locus of control. With the binder, planner, and note-taking system, students become more independent learners. She described the challenge for teachers:

…it was really hard for some teachers who they knew that to be the keeper of information, because they didn’t trust the student. Like what if they lose it? What if they take it home and don’t bring it back? …that was hard for a teacher to let go of that piece and give the students the autonomy of being a student and a learner. And that’s a mind shift, too. That’s a huge difference in AVID.

**Impact of AVID**

**Instruction.** The principals and instructional coach were asked to describe if they saw differences as a result of program implementation. The instructional coach at School 3 asked, “How do we make it so if a student is in one room, they could walk into the other room and get the same thing…it’s all about team planning.” She stated that 5th grade teachers who were implementing AVID for the first time were starting to see outcomes of collaborative planning: “Fifth grade [teachers] looked at their interim [assessment] like, and they’re very different kind of teachers, and they said ‘Oh my gosh, our data is very similar.'”

At School 2, the principal said students were able to articulate what they were learning; “…one of the things that I see in fifth and sixth [grade] is the objectives…it’s wonderful to see the kids opening up their interactive notebooks, having the objective.
on top. When I go in and ask what’s the objective, they know exactly what it is.” She felt that instruction has changed for teachers who had not been using AVID prior to implementation. The principal at School 1 said, “I can’t say that I know for sure instruction is changing…they are being intentional about spending time on, you know, organization is one of our goals.” The instructional coach at School 3 noticed an increase of writing on tests that required more constructive responses from students. She also saw that students were taking more notes and attributes that to increased practice for note-taking in classes. In addition, she noticed more purposeful instruction and alignment of strategies between classes such as binder organization and note-taking.

Teachers reported making some instructional shifts as a result of the implementation of AVID Elementary in their classrooms. For one teacher at School 2, she felt it “gives me, as a teacher, the focus that I need to get them to where they are.” She also felt that she talks more to students about their future and how what they are doing in class will help them in middle school, high school, and college. Additionally, she felt she used more of the strategies she learned at Summer Institute.

Several teachers discussed how AVID influenced their instructional decisions. One teacher at School 1 described her decision making process; “Am I trying to get them to be more independent in this subject or am I going to be more guided in my instruction? And what strategies from AVID I can pull out to insert into my lessons?” The second teacher at School 1 said she focused more on growth mindset as a result of AVID. She added,
The use of interactive notebooks has been really helpful as far as organization. The binders and the rubrics have helped my students be more organized. I just feel like there’s more even flow through the day rather than just scrambling between subjects. And we have deeper conversations because we’re using our interactive notebooks.

At School 3, one of the teachers said, “I think I’m more aware of using AVID and like the WICOR things. I don’t know that I teach differently, but I definitely use the pieces.” A teacher at School 3 commented,

The differences are small. I did note-taking before and now I teach them a method to go all the way through. They’ve done reflections before. Now they do it with specific lessons and specific intent. We’d had two and three column notes, but now when I say that, they know what it is. So, did it improve my teaching? Yes. Did it fine tune it? Yes. Did it change it? Not necessarily.

One of the other two teachers at School 3 mentioned that she was working to implement WICOR through all of her content subjects, however, the time to do this was a challenge.

**Student behavior.** Organization was a key theme echoed by students and staff as a strength of the AVID Elementary program. Several students cited organization as a key reason why they thought AVID was helpful to them. The principal at School 1 reported that teachers anecdotally commented that students seem to be more organized than in years past. He said, “I can literally do a binder shake, for example, and things are not falling out.” At School 1, one of the teachers said that all but two of her students had bought into being organized and cited that it was more because they were
not willing to put out a little bit more effort to do so. She also described the difference between last year and the current year with AVID implementation: “…last year when you said put it in your binder…we just put it anywhere…it took us five minutes to find a paper and this year it takes five seconds.” One School 2 teacher commented on how the system of organization was helpful to students who traditionally struggle with attention and organization due to the high expectations for organization. Students at School 3 love the organization tools, according to one teacher

I say, “Well, where’s your AVID box?” And they’re like, “Oh, yeah.”

Because that means to them a certain level of organization that they wouldn’t necessarily have used before…so teaching them that higher order functioning of how to plan, how to know they’re prepared. And they thrive on that.

In classrooms, students demonstrated greater independence in their learning. A teacher at School 2 described, “When kids walk in, there’s three thing they get out. One of them is their interactive notebook…they’re more independent. They have these skills they didn’t have before that they’re just able to utilize and I’ve seen a lot of growth through that.” She also described how AVID worked well for students in the middle: “The nearly meets students really taking more ownership of their education. I also see my kids, who are my IEP students, who it breaks it down enough for them to feel like they, ‘Oh, I need to go to this step.’” A teacher at School 3 saw similar results for her students in the middle:

The nearly meets students feeling like they have ownership of their education is the biggest success. So the students that AVID was written for or packaged
for, that, “Wait a minute, I can do this. Wait a minute, I can think this through.” And they just needed that one more piece.

The other teacher at School 2 saw students use their notes more and observed that students were becoming better note-takers. As part of their notes, students were required to write the essential question for the lesson. She observed that students were able to take the essential question, turn it, and put it into paragraphs utilizing their notes as they write. She also sees students pull out their notebooks throughout the day or later in the year to reference their notes.

One teacher at School 3 commented on how AVID impacted students grades based on her experience implementing AVID with her students the prior year. She said,

By the end of the year, there was, for those students who really took AVID strategies and applied them, used them on a regular basis, took ownership of them, there was a definite change in their grades. There was also a change in their participation in their own education. There was a change in their desire. There was a change in, “I want to be in school, I can learn.”

Another of the teachers at School 3 also saw changes in students’ grades, but in her experience, that tended to be more obvious toward the end of the academic year.

As a result of the “DLIQ” AVID instructional strategy, the instructional coach at School 3 saw an increase of meta-cognitive abilities in students:

Fifth grade, when they started the DLIQ, the teacher’s like, I didn’t realize how hard it was for them to reflect about the day…now they’re still doing it…they’re much better. Now they can recall what happened, you know, three
hours ago. And make a wonder and ask a question, say what was interesting. Whereas before it was like, “What did we do? I don’t know.” So I think it’s starting to get that meta-cognitive processing like them paying attention to their learning.

**Next steps.** Asked about future goals for continued implementation, principals and teachers shared some common expectations while also having more personalized agendas. The goal for vertical alignment with the middle school was mentioned by several of the adults interviewed. The principal at School 1 stated, “I’m hoping that it’s going to be a bridge that connects kids to our middle school…we did some pre-communication with the middle school at the Summer Institute to say, ‘What are you looking for? What do you want your incoming 7th graders to look like?’ I’m hoping that when our students get to the middle school they can hit the ground running.” The instructional coach at School 3 also mentioned the expectation for vertical alignment with the middle school; however, a change in leadership at the middle school seemed like an unknown factor.

Moving beyond the initial focus of organizational tools and note-taking was a focal point for each of the schools. For School 1, the principal hoped that students would be more academically tuned in and have the students thinking forward to middle school, high school, and college. Teachers at School 3 were planning to do a college research project instead of the typical biographies they had done in the past. They also were taking a closer look at WICOR strategies they would like to implement as a team. A teacher at School 2 wanted to take a closer look at interactive notebooks:
I feel like this year we’ve perfected the binders and the student planners. I’ve started the interactive notebooks…I feel like I’m using but not as effectively as I know I could. So every year, implementing one or two, you know, to perfection. Because it’s a lot of stuff to just throw in.

Another teacher at School 2 was planning to focus more on WICOR strategies, specifically thinking and questioning. This was an area where she had exposure to the strategies, but had not seen them in action and hoped to get more training in. The teachers at School 1 also had goals of moving AVID forward in their classrooms by using more strategies in their lessons and going deeper with their implementation of interactive notebooks. Regarding the notebooks, one of the teachers at School 1 said, I feel like, my notebooks, I’m good at it but could be better…making sure that we’re doing the notes and then we’re also doing the interact with the notes. So the next thing would just be making sure that my note taking strategy is going to help them in middle school.

Moving forward, each of the schools had hopes to bring AVID school-wide. At School 3, the instructional coach felt that they had come a long way in two years from implementing AVID in the 6th and then 5th grade levels to identifying themselves as an “AVID school.” The principal at School 3 felt it will be easier to tailor professional development to all staff when they move to full school-wide implementation of AVID. However, she was cautious about bringing in parts of AVID to staff; rather than get pieces of training here and there, she felt it was important that staff received the full training. She added, “I really strongly feel that if
they have the full training and the research behind it, then they would be like, okay, I really can’t skip any of the steps.”

Summary

Chapter IV reviewed the research findings of this study. While few statistically significant results were found in the quantitative data from the pre- and post-surveys, the principal, teacher, and student interviews told a different story. Student interviews conducted showed that students felt positively about the organizational tools that are part of the AVID Elementary program. Through the use of binder organization, planners, and interactive notebooks, students expressed increased academic self-efficacy. Statements made by students indicated a mastery goal oriented approach to learning and growth mindset thinking. Teachers saw positive impacts on students related to program implementation that included increased academic self-efficacy. Interviews conducted indicated that teachers primarily focused on implementing organizational tools at the start of implementation and progressively incorporated WICOR instructional strategies as they gained mastery through the implementation process. Principal interviews illustrated the challenges of implementation that included providing professional development and moving the program school-wide due to the program being rolled out in one grade level per year.
Chapter V: Discussion

The purpose of this study was to examine the impact of the AVID Elementary program on students’ self-perception of their mindset, academic self-efficacy, and goal orientation as it was implemented in three elementary schools in the Portland Metro area as well as collecting perceptions of the school personnel involved with the initial implementation of the program. This chapter presents a brief background on the AVID Elementary program, an explanation of the methodology used for the study, a discussion of the research findings, limitations of the study, implications, and recommendations for future research.

AVID is a college preparatory program that targets “students in the middle” who would not typically engage in the rigorous coursework needed to be prepared for college. Called an “untracking” program (Mendiola, Watt, & Huerta, 2010), AVID encourages students to take charge of their own learning and helps them develop the skills necessary to take challenging coursework by providing socio-emotional and academic supports (Swanson, Marcus, & Elliott, 2000). Because ability tracking may begin as early as elementary school, resulting in students’ placement in low-level coursework (Mehan, Villanueva, Hubbard, & Lintz, 1996), it is necessary to provide intervention supports to students in elementary school.

AVID Elementary was developed in 2006 and implemented in schools beginning in 2007 (McAndrews, 2015). With widening implementation of this program in approximately 1,200 elementary schools across the United States (L. Burrise, personal communication, July 8, 2016), it is important that educational leaders have access to research-based information on the program. Results of this
study will provide information to the stakeholders of AVID including district and school administrators and teachers who are implementing AVID or are thinking of doing so.

The primary objective of the AVID program is to “close the achievement gap by preparing all students for college readiness and success in a global society” (AVID Center, 2016). The AVID Elementary program focuses on school-wide practices to support students. Students specifically receive instruction on how to take notes, how to organize a binder, how to use a planner to keep track of assignments, how to study for tests, how to read textbooks, and how to break larger assignments into parts and set deadlines to accomplish those assignments (Pelco & Reed-Victor, 2007). Writing, inquiry, collaboration, organization, and reading (WICOR) guides instruction as best teaching practices and a culture of rigorous, relevant, and differentiated learning opportunities for students promotes college readiness (AVID Center, 2016).

Five elementary schools in the Portland Metropolitan area were purposively selected to be part of this study. Of the three treatment schools chosen, two of the schools implemented AVID Elementary for the first time; School 1 implemented AVID with sixth graders while School 2 implemented with fifth graders because they had a classroom teacher who had already started using AVID strategies with students. School 3 was in their second year of AVID implementation where both fifth and sixth grade students received AVID implementation for the first time. Sixth grade students at School 3 were selected for the study. All of the treatment schools transition students into feeder middle and high schools that have implemented the AVID Secondary programs. Two non-AVID schools from the same school district were
selected as comparison schools. Data were gathered for an intact cohort of 316 students between a pre-survey and post-survey issued at the beginning and end of one academic term in the fall. In January, each of the treatment school principals and study teachers who were implementing AVID were interviewed. Interviews lasted from 10 to 30 minutes dependent on the interviewee. Fourteen students were interviewed; these students represented a variety of demographic and statistical variables from the surveys. Student interviews lasted approximately five minutes and answers varied in length depending on the verbosity of the student. All participants were interviewed individually.

**Mindset**

Differences in means between the treatment and comparison schools were calculated using an analysis of covariance (ANCOVA) to account for the effect of pre-survey scores on post-survey scores. Only the intact cohort (i.e., students who completed both a pre-survey and post-survey) was included in this analysis. ANCOVAs were also conducted to examine whether there were differences amongst subgroups in the treatment and comparison schools combined when controlling for the pre-survey. There were no statistically significant differences between the treatment and comparison groups on Growth Mindset. When examining the interaction effect between subgroups in the treatment and comparison groups, statistically significant interaction effects were found for White and non-White students for Growth Mindset. Non-White students at the treatment ($M = 3.95$) and comparison schools ($M = 3.81$) had lower mean scores compared to White students at the treatment ($M = 4.05$) and comparison ($M = 4.52$) schools ($p < .05$), with students having more of a growth
mindset at the comparison schools. Non-White students at the treatment schools has a mean growth of 0.18 from the pre-survey to the post-survey while non-White students at the comparison schools had a mean growth of 0.40. White students at the treatment (0.31) and comparison schools (0.41) had similar mean growths. The interaction effect is shown in Figure 3.

Figure 3. Interaction Effect for Gain in Growth Mindset for Ethnicity

School 5 showed the highest mean gain in Growth Mindset amongst the treatment and comparison schools. Follow-up questions were sent to the School 5 principal to determine possible reasons for the large gain. At School 5, they implemented STEM curriculum with a focus on risk-taking in the learning process. These findings may indicate that growth mindset interventions in general increase students’ self-perceptions of growth mindset.

When examining the interaction effect between subgroups in the treatment and comparison groups, a statistically significant interaction effect was found for grade level on the performance-avoidance goal orientation subscale ($p < .001$). Fifth grade
students at the treatment schools ($M = 3.81$) and comparison schools ($M = 3.70$) scored lower on the post-survey in growth mindset than sixth grade students at both the treatment schools ($M = 4.04$) and comparison schools ($M = 4.60$). Fifth grade students at the treatment schools (0.17) and comparison schools (0.22) and sixth grade students at the comparison schools (0.17) had similar mean growth from the pre-survey to the post-survey while sixth grade students at the comparison schools had a mean growth of 0.61 from the pre-survey to the post-survey. Interaction Effects for Growth Mindset for grade level are shown in Figure 4.

**Figure 4. Interaction Effect of Growth Mindset for Grade Level**

This contradicts previous research findings conducted by Cain and Dweck (1995) who found that older children hold higher entity theory beliefs than younger children. It is possible that the difference in age level between fifth and sixth grade students was not enough to see a similar result.

Fourteen students at the treatment schools were interviewed. Of the fourteen students interviewed, all but one student made statements that indicated growth
mindset thinking. This was surprising because six of fourteen students identified as entity theorists on the post-survey. Findings from the interviews may have been impacted by growth mindset interventions that took place after the post-survey in November, as is true for Schools 2 and 3. Growth mindset interventions at School 1 took place toward the beginning of the academic term. Interventions that directly instruct students in incremental theory and how the brain works have been found to positively impact a student’s mindset (Blackwell et al., 2007; Dweck, 2000; Hong et al., 1999). These interventions may explain student responses in the interviews. It also may seem more socially desirable to students to state a growth mindset belief whereas the survey may have provided greater safety in expressing self-beliefs that do not conform to growth mindset instruction that has taken place in the classroom.

In the interviews, students believed they would improve when asked to identify their most difficult subject. This fits with the model displayed in Figure 1 where individuals with an incremental theory of intelligence hold higher self-efficacy beliefs and adopt mastery-oriented goals resulting in increased learning opportunities. All of the students expressed opportunities to learn something new or mastering a skill they wanted to improve on when asked if they believed they would improve. Evidence present in student comments indicated that students used self-monitoring of their abilities to set goals for themselves and viewed effort as the predicting variable for reaching their goals rather than measures of their intelligence. This fits with research conducted by Dweck (2000) and Blackwell, Trezniewski, and Dweck (2007), and demonstrates a level of agency beliefs held by students as explained by Bandura (2001) where students feel they can shape themselves and their future.
Academic Efficacy

ANCOVAs run on the academic self-efficacy sub-scale of the pre- and post-surveys did not reveal any statistically significant differences between the treatment and comparison groups or any of the subgroups. The qualitative data tell a different story. When interviewed, students expressed a sense of increased academic self-efficacy as a result of the binder organization, use of interactive notebooks, use of planner, and two- and three-column Cornell Notes that are part of the AVID Elementary program. All of the students interviewed stated that they liked the tools. They cited the helpfulness of all of the tools in aiding them to be organized and finding their materials whether that was a filed paper in the binder, information in their notes, or homework assigned in their planners. Several students described increased confidence as a result of using the tools. This was evidenced by student statements that they asked more questions in class, understood more than in previous school years, and performed better academically. These same organizational tools are used in the AVID Secondary program as supports for students. Research found that AVID graduates continue to utilize the skills they learned while in high school during college (Mendiola et al.; Watt et al., 2011). Specifically, Mendiola et al. (2010) found that of 42 students studied, 54% of the students reported using Cornell Notes, 69% attended tutoring sessions regularly, 58% used collaborative group work in their students, 69% used time management strategies learned, and 85% used components of an AVID binder to keep organized.

Teachers saw a variety of changes in student abilities related to students’ academic efficacy over the course of the academic term. Students who had been
academically behind their peers expressed surprise at their improved academic abilities when their teachers used AVID strategies with them. Students increased their writing abilities, grew in reading comprehension, and gained greater independence over their learning. Several studies cited academic success as being more strongly predicted by academic self-efficacy than by ability (Chapman & Skinner, 1989; Kershner, 1990). If students have self-perceptions of academic self-efficacy, they are more engaged, put forth more effort, and sustain that effort when challenge is encountered (Bandura, 1997; Schunk, 1989; Usher & Pajares, 2008). Therefore, teachers’ observations that students’ increased their academic abilities may be linked to increased academic self-efficacy amongst students when AVID strategies are employed.

**Goal Orientation**

Students showed minimal mean changes on the mastery goal orientation subscale from pre-survey to post-survey and no statistically significant differences were found on this subscale between the treatment and comparison groups. When examining the interaction effect between subgroups in the treatment and comparison groups, a statistically significant interaction effect was found for SPED students on the performance-avoidance goal orientation subscale. SPED students in the treatment group had the largest mean decrease in performance-avoidance goal orientation ($M = -0.55$) as compared to non-SPED students in the treatment group ($M = -0.22$) and SPED students ($M = -0.09$) and non-SPED students ($M = -0.07$) in the comparison group ($p < .05$). This may indicate that AVID Elementary positively impacted SPED
students to decrease performance-avoidance thinking. Interaction Effects of performance-avoidance goal orientation for SPED are shown in Figure 5.

Figure 5. Interaction Effect of Performance-Avoidance for SPED

The AVID program was designed to help students in the middle (Mendiola, Watt, & Huerta, 2010) by encouraging students to take charge of their own learning and develop the skills necessary to accomplish more challenging academic learning by providing socio-emotional and academic supports (Swanson, Marcus, & Elliott, 2000). These supports may have been what SPED students needed to decrease performance-avoidance thinking and move more toward performance-approach and mastery goal orientation thinking.

During student interviews, 11 students made statements that indicated mastery goal orientations when asked to talk about an academic goal they had set for themselves. Students were also asked to describe whether they felt they would improve on their goal, and all of the students were confident they would be able to
make progress on their goals. Three students described performance-approach goal orientations centered on math performance. No students made statements during the interviews that indicated performance-avoidance goal orientation thinking. Research conducted by Dweck (2000) found the individuals with a growth mindset are more likely to set learning goals. This may further confirm that growth mindset, mastery goal orientation, and increased academic self-efficacy are interrelated (Smiley & Dweck, 1994; Dweck, 2000; Bong & Skaalvik, 2003).

**Perceptions of School Personnel**

Prior to full-implementation of the AVID Elementary program at the treatment schools, all teachers and principals attended the AVID Summer Institute for training. Teachers were positive about the training and thought that it was a good way to prepare for implementation of the program. Several teachers commented that the strategies they learned at the training were not new, but rather a collection of best practices and a new way of looking at their classroom instruction. At each school, AVID Site Teams comprised of the school principal, AVID trained teachers, and instructional coach (at Schools 1 and 3) met monthly to discuss progress toward goals and new strategies to work on. These meetings also served as a type of on-going training for teachers in addition to on-going training provided throughout the year by the district AVID Coordinator. Interviews with teachers and principals indicated that they felt ongoing training was necessary to implement AVID successfully and that AVID Site Team was one mechanism of support for the adults.

Interviews conducted indicated that binder organization, note-taking, and planner use were primary steps in the implementation of AVID Elementary.
Interactive notebooks were implemented in all of the classrooms; however, teachers at School 3 who were in their second year of AVID Elementary expressed greater feelings of mastery with the use of the interactive notebooks. Teachers at School 1 and 2 were beginning to use WICOR (writing, inquiry, collaboration, organization, and reading to learn) strategies in their lessons while teachers at School 3 were more focused on expanding their use of WICOR in lessons. This finding may imply that the organizational tools are easier practices to implement while instructional strategies may take more time and experience for teachers to incorporate into their lessons.

Rather than viewing the AVID program as one more initiative, the challenge as a school leader was to have teachers see AVID as a system and a resource. Strategies used by principals included viewing the program as a foundation that provided a purpose for instructional decisions or a connector that brought everything they did in the school together cohesively. Teacher opinions ranged from wishing they had more time to work on implementing WICOR or furthering their work with interactive notebooks to feeling that AVID was worth the time and did not change their workload. The principals’ approaches and teacher comments may indicate that while AVID Elementary is a shift in practice and belief, it is not a radical change from practices teachers had in place prior to AVID implementation, and teachers did not feel that following the AVID program was an “add-on.”

Mentoring relationships at School 2 and 3 were helpful to teachers. At School 2, one teacher had adapted AVID strategies she learned from a high school AVID student she mentored for use in her classroom several years prior to AVID implementation at her school. She served as a teacher leader for AVID
implementation at School 2. Sixth grade teachers at School 3 in their second year of AVID implementation provided mentoring to fifth grade teachers implementing AVID for the first time. Establishing teacher leadership and mentoring may be helpful to schools implementing the AVID program.

Due to the way the school district chose to roll out AVID implementation at the treatment schools, starting one grade level at a time with the highest grade level first, it created a challenge for instructional leaders to plan for professional development. Principals felt that it was difficult to move forward toward school-wide implementation of AVID with teachers all at different places instructionally with AVID. This was illustrated by one principal who explained that after six years of implementation, she would have six grade levels of teachers in six different levels of proficiency with their AVID instructional strategies. One strategy discussed by principals was modeling AVID strategies in professional development for all staff so teachers could be exposed to parts of the program and start using those strategies in their classes. The implication for school leaders is to consider how to implement the AVID Elementary program in their schools as it is designed to be a school-wide program.

Limitations

Results of this study are limited by the short time in which the survey data were gathered. Survey data gathered at the beginning of the school year and the end of the school year may have provided a more complete quantitative picture of the impacts of the AVID Elementary programs on students’ self-perceptions of growth mindset, goal orientation, and academic self-efficacy. Additionally, the pre- and post-
surveys relied on student self-report data. Student interviews may have been impacted by students providing what they considered to be socially acceptable responses when asked questions about themselves and the AVID program. Teachers in their first year of AVID implementation may not be able to accurately assess the program impacts on their students after a four-month implementation period. Finally, using more treatment and comparison schools and increasing the number of adults and students interviewed would have provided for greater generalizability of the data. Treatment schools and comparison schools outside of the school district study would have helped paint a broader picture of what takes place in AVID Elementary and non-AVID schools.

Implications

Tasked with meeting the socio-emotional and academic needs of all students, it is imperative that educational leaders have practices in place that help students develop the skills and personal attributes that help them be successful at the next level. Since the development of theories of intelligence, goal orientation, and academic self-efficacy take place early in childhood, elementary schools need to provide supports that encourage and build students’ positive beliefs in their academic capabilities. Interviews conducted in this study indicated that students and teachers felt the organizational tools were helping students develop greater ownership and independence in their learning and that students were more confident about their academic abilities. Student interviews indicated that students had adopted growth mindsets and had mastery-oriented goals for their learning. Creating college-going school cultures where students see college as a possibility for themselves can help
foster beliefs in students, especially for first-generation college students. AVID Elementary does this by requiring schools to adopt college-going cultures as part of the program; adults in the school promote college awareness, encourage college-going beliefs for students, and support students in rigorous coursework that prepares them for the next level. Principal interviews indicated that implementing AVID Elementary one grade level per year was problematic for providing professional development and adopting AVID school-wide. This may imply that instructional leaders who decide to implement this program should be strategic in order to reach the goal of school-wide implementation. Teachers were receptive to the program because it was a collection of best practices in teaching and did not require radical shifts in practice; rather, the program provided cohesion for instruction framed with direct purpose. Teachers also saw results in student performance quickly following initial implementation. Additionally, teachers are able to implement strategies in the program as they attain mastery and do not feel they have to have all AVID practices perfected at the start of implementation. Instructional leaders need to be aware in implementing this program that shifting students’ mindsets and creating a college-going culture take time. They also need to allow teachers time to master the instructional strategies that are part of the program. Full program implementation is a multi-year process. Collaboration and mentoring were helpful supports to teachers and these should be considered when planning for implementation.
Recommendations for Future Research

Additional research on the AVID Elementary program is needed. As this is the first research study that specifically focuses on the elementary level of the program, there are multiple areas for future research. First, longitudinal research is needed to determine the long-term impacts of the organizational tools and WICOR instructional strategies implemented as part of the program on students’ academic achievement. Additional studies could look at the impact of the program to see whether it benefits students as they transition from elementary to middle school. Replication studies would help determine if the findings of this study are generalizable to other elementary schools that have implemented the AVID Elementary program. Future studies should include student quantitative and qualitative data from the beginning and end of the school year as several teachers mentioned they see results in students’ grades at the end of the school year. Finally, program evaluation studies are needed to determine the impacts of the full AVID Elementary program for students which include the development of growth mindset, academic self-efficacy, goal-setting, preparedness for middle and high school, and college-going focus.

Conclusion

The intensity and quality of the secondary school curriculum has been identified as the highest predictor of success in college (Adelman, 1999). In order to take advanced coursework in high school, students need to be academically prepared. Developing growth mindset, mastery goal orientation, and academic self-efficacy in students through the use of strategies implemented in the AVID Elementary program could help close the gap for students and give them the skills they need to be resilient
as they encounter rigorous academic tasks. This is especially critical in the transition years from elementary to middle school and middle school to high school.

Additionally, both implicit theories of intelligence and differences in achievement goals have been found to emerge in early childhood (Smiley & Dweck, 1994). It is prudent, therefore, that instruction and school culture and climate foster these beliefs in students beginning in early elementary school. AVID Elementary is one potentially successful program that encompasses all of the factors that increase students’ growth mindset, develop mastery-oriented goal structures, and foster the academic self-efficacy students need to take on challenging tasks that prepare them for the next level.
APPENDIX A: Student Survey Items

Implicit Theories of Intelligence Scale: The following items are measured on a six-point Likert scale. 1 = “Strongly agree”, 6 = “Strongly Disagree”

Your intelligence is something you can’t change very much.
You can learn new things, but you can’t really change your basic intelligence.
You have a certain amount of intelligence, and you really can’t do much to change it.

Patterns of Adaptive Learning Scale: The following items are measured on a five-point Likert scale. 1 = “Not at all true”, 3 = “Somewhat True”, 5 = “Very True”

Mastery Goal Orientation

It’s important to me that I learn a lot of new concepts this year.
One of my goals in class is to learn as much as I can.
One of my goals is to master a lot of new skills this year.
It’s important to me that I thoroughly understand my class work.
It’s important to me that I improve my skills this year.

Performance-Approach Goal Orientation

It’s important to me that other students in my class think I am good at my class work.
One of my goals is to show others that I’m good at my class work.
One of my goals is to show others that class work is easy for me.
One of my goals is to look smart in comparison to the other students in my class.

It’s important to me that I look smart compared to others in my class.

Performance-Avoid Goal Orientation

It’s important to me that I don’t look stupid in class.

One of my goals is to keep others from thinking I’m not smart in class.

It’s important to me that my teacher doesn’t think that I know less than others in class.

One of my goals in class is to avoid looking like I have trouble doing the work.

Academic Efficacy

I’m certain I can master the skills taught in class this year.

I’m certain I can figure out how to do the most difficult class work.

I can do almost all the work in class if I don’t give up.

Even if the work is hard, I can learn it.

I can do even the hardest work in this class if I try.
APPENDIX B: Interview Questions

Student Interview Questions

- This school year your teacher is teaching you binder organization and a new format for taking notes. Could you tell me a little about that?
- Is your teacher requiring you to use a planner in class? If so, what do you do with the planner?
- Do you think the binder, notes, and planner help you do better in school? Describe.
- How do you feel about using the binder, notes, and planner?
- What is your hardest subject in school? Do you believe that you have gotten better at it? Why or why not?
- You took two surveys, one in September, and one in November, that asked you to tell me how you feel about your intelligence. Which do you believe – a person has a certain intelligence they are born with and you can’t change it? Or that intelligence is something you can change and grow? Why do you believe that?
- What is an academic goal that you have set for yourself this school year? Why did you choose that goal?
Teacher Interview Questions

- What training did you receive prior to implementing AVID in your classroom? Did you feel it was sufficient? Are you receiving ongoing training? Describe.
- Do you teach differently now than you did prior to AVID? Describe.
- How do you your students respond to AVID strategies?
- What are the biggest challenges of this program in terms of implementation?
- What would you celebrate as your biggest successes?
- Do you teach students about growth mindset? If so, how?
- When thinking about growth mindset, have you seen differences in how students approach learning as a result of using AVID strategies?
- Do you see a change in students’ academic-efficacy? Describe.
- Do you see a difference in your students because of the AVID program? Describe.
- Have you set goals for yourself about the implementation of AVID in your classroom? If you have, what are they?
- Is there anything additional you would like to share about your experience implementing AVID?

Principal Interview Questions

- What training was provided to teachers prior to AVID implementation? Is there any on-going training?
- Do you feel that teachers buy-in to the program? Describe.
- What are some of the challenges you have encountered implementing this program?
• What differences, if any, do you see in your school as a result of AVID implementation?

• Do you feel that the program has impacted student development of growth mindset? Goal setting? Academic-efficacy? Explain.

• How do you see instruction changing in classrooms as a result of AVID?

• Do you feel teachers are implementing the AVID curriculum with fidelity? What are the strengths of current implementation? What are areas you are working on? How are you measuring the outcomes of implementation?

• What do you feel have been the biggest successes or outcomes of implementing AVID? How can you tell?

• Is there anything additional you would like to add?
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